



Strategic Programmatic Overview of the Operating and New Reactor Business Lines

November 2, 2023



Daniel Dorman

Executive Director for Operations

Introduction



Operating Reactor Business Line

- **ANDREA VEIL**
Strategic Priorities and Successes for the Operating Reactor Business Line
- **BILL ORDERS**
Readiness to License Power Upgrades
- **BRIAN SMITH**
License Renewal Program Update and Future Enhancements
- **PHIL MCKENNA**
Implementation of Reactor Oversight Process Enhancements
- **LADONNA SUGGS**
Resident Inspector Health – Recruitment and Retention



Andrea Veil

Director, Office of Nuclear Reactor
Regulation

Strategic Priorities and
Successes for the
Operating Reactor
Business Line



Aerial view of the NIST Center for Neutron Research

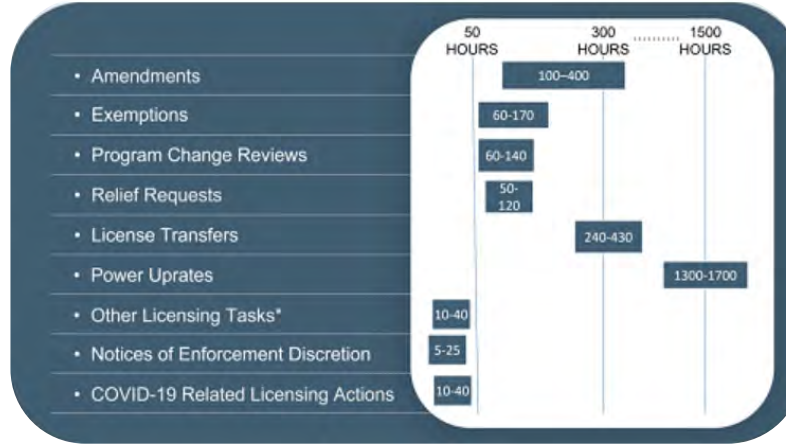


Photo Credit: Miguel Medina. Electrical Engineering Portal

Continued Focus to Support Nuclear Safety Issues for the Operating and Non-Power Reactor Fleet



Strategizing for an
Increase in Workload
and External Interest



NRC's Resource Estimator for Operating Reactor Licensing



Taken from #HireNRC! Recruitment and Marketing Video

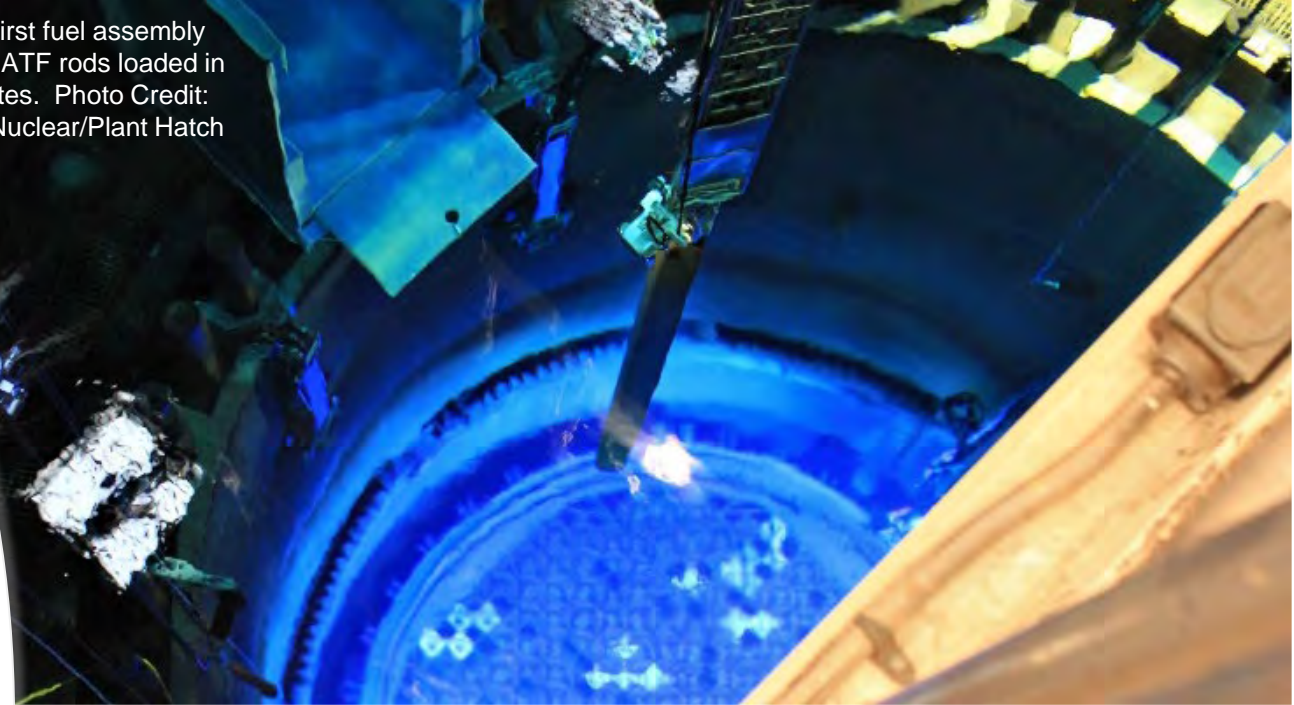


Dedicated Knowledge Management Team



Supporting Staff Development

Picture of first fuel assembly containing ATF rods loaded in United States. Photo Credit: Southern Nuclear/Plant Hatch



Modernizing the Regulatory Infrastructure to Make the Safe Use of New Technologies Possible



Photo Credit: Idaho National Labs

The Use of Risk Insights to Safely Resolve Technical Issues in a Timely Manner



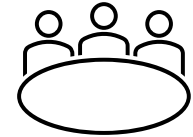
FLEET ADOPTS RISK INFORMED PROGRAMS

- ✓ 100%: Risk-Informed Surveillance Frequency Control Program
- ✓ 54%: Risk-Informed Categorization of SSC
- ✓ 48%: Risk-Informed Completion Times



RISK IN INSPECTION ISSUES

Very Low Safety Significant Issue Resolution



CONTINUED EXTERNAL ENGAGEMENT

Recent Risk Forum with Industry and Public

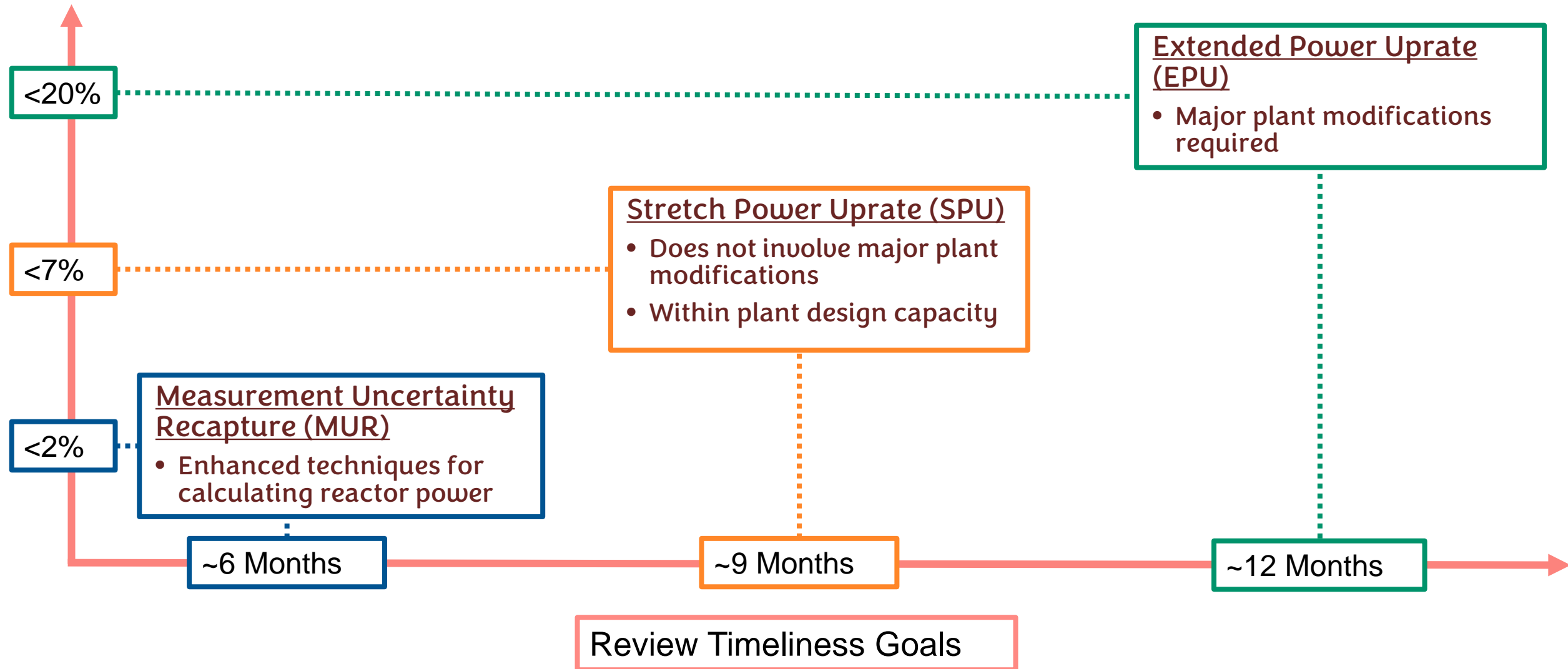


Bill Orders

Senior Project Manager, Division of
Operating Reactor Licensing, Office of
Nuclear Reactor Regulation

Readiness to License
Power Upgrades

Types of Power Upgrades



Actively Monitoring the Landscape

- Inflation Reduction Act of 2022, tax credits supporting continued operations with power uprates and ATF.
- >50% of sites are planning for one or more power uprates with a combined capacity equivalent to 2 large LWRs.

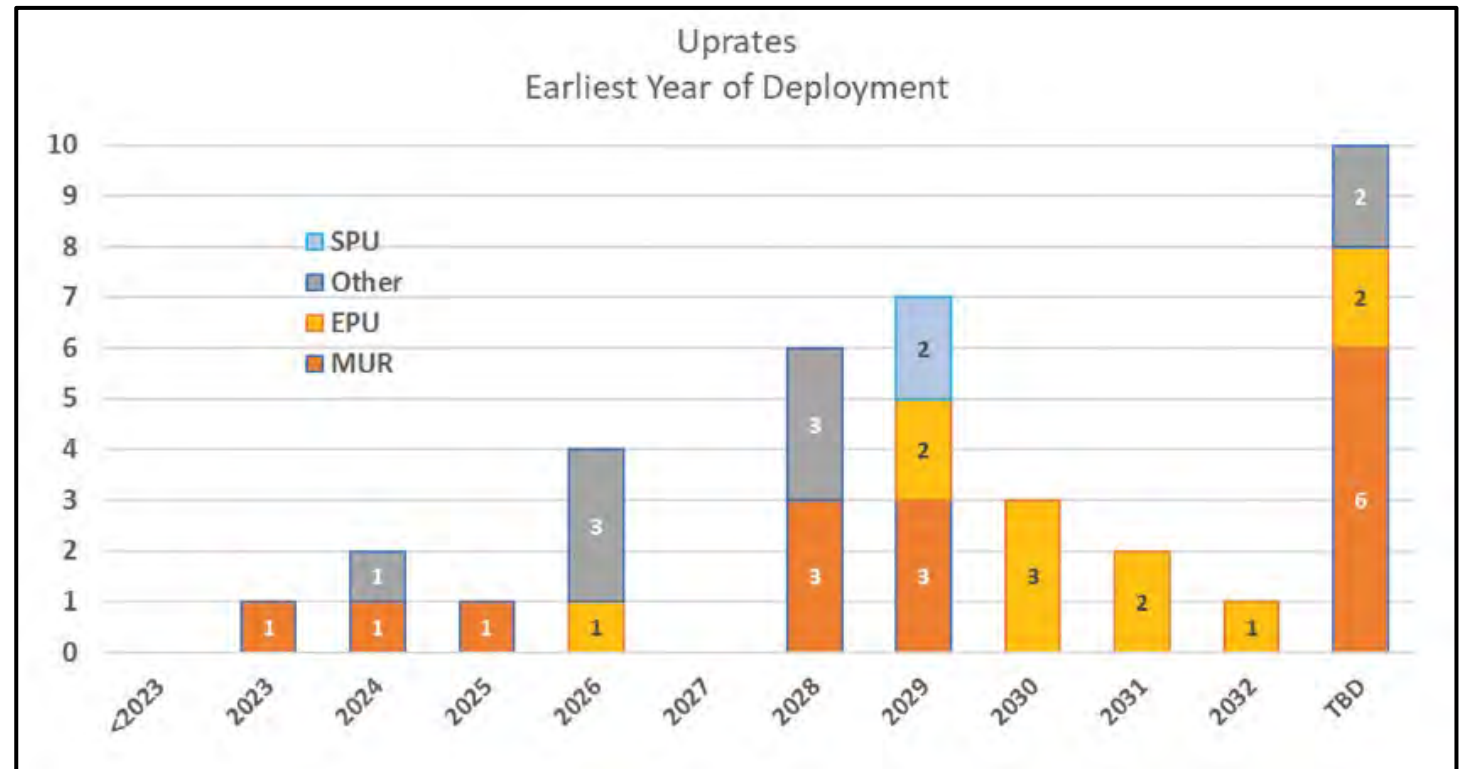
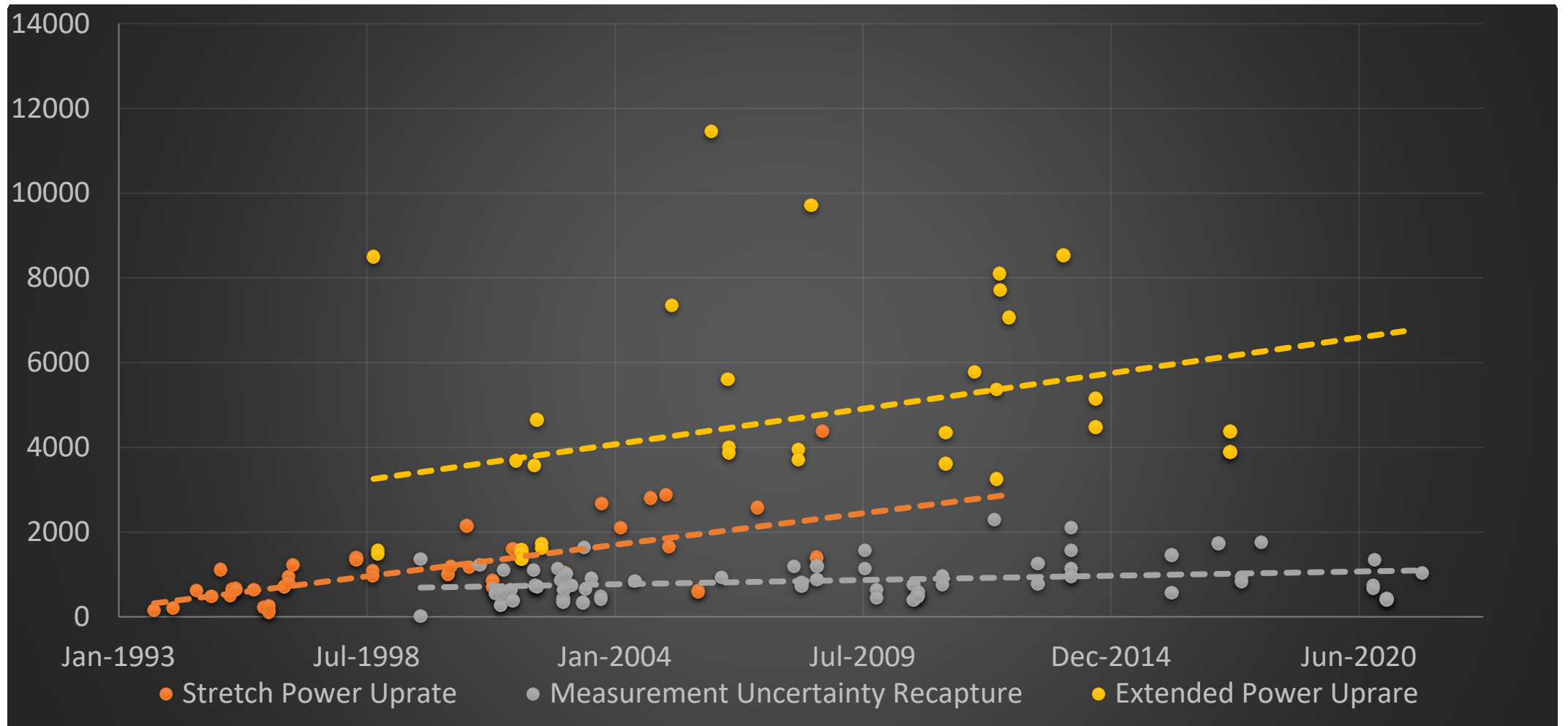


Photo Credit: Nuclear Energy Institute (NEI) The Future of Nuclear Power 2023 Baseline Survey
Note: Unspecified Power Uprates in the 1% to 3% range are identified as "Other" on this graphic.

Using Power Uprate Historical Data to Optimize our Future Processes

Level of Effort for Power Upgrades





Brian Smith

Division Director, Division of New and
Renewed Licenses, Office of Nuclear
Reactor Regulation

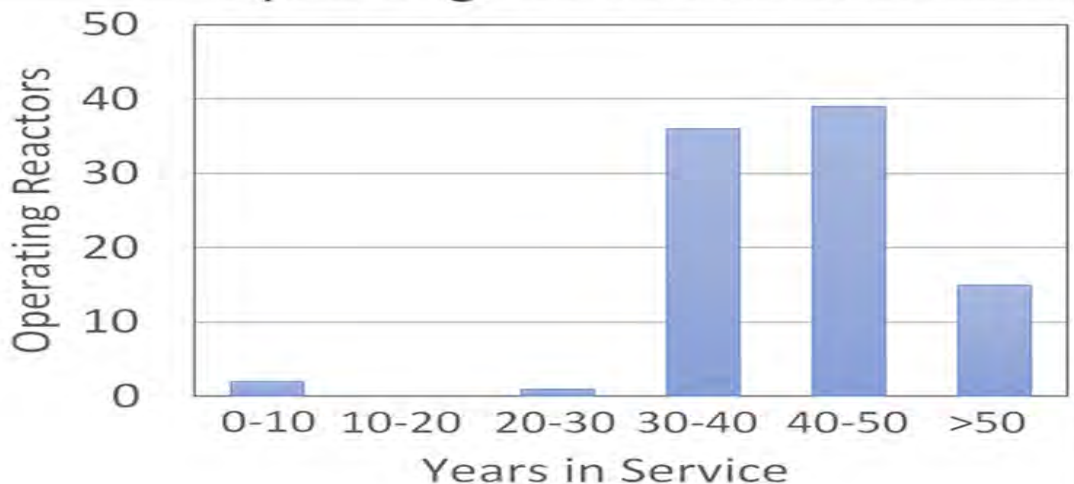
License Renewal
Program Update and
Future Enhancement

License Renewal and Subsequent License Renewal Program Accomplishments/Updates

U.S. Operating Commercial Nuclear Power Reactors



Operating Reactor Service Time



- Issued initial license renewals for 94 reactors and subsequent license renewals for 6 reactors.
- Issued the draft revised Generic Environmental Impact Statement and proposed rule.
- Updating subsequent license renewal guidance documents (GALL-SLR and SRP).
- Revised license renewal inspection procedures.
- Future submittals include an additional 4 applications within the next 6 months.

Domestic and International Outreach

- Domestic activities
 - Support from Office of Research
 - Coordination with EPRI and DOE
- International activities
 - Bilateral support
 - Multilateral workshop
 - IAEA's IGALL steering committee and support
 - Convention on Nuclear Safety – identified as good practice
 - International LTO conferences and seminars



License Renewal Enhancements



- Engaging with stakeholders to identify review efficiencies
 - Enhancing applications and process improvements
 - Evaluating use of risk information in aging management programs and reviews
- On-going process improvements for SLR Reviews
 - Reduction in staff hours while ensuring safety



Phil McKenna

Deputy Division Director, Division of
Reactor Oversight, Office of Nuclear
Reactor Regulation

Implementation of
Reactor Oversight
Process Enhancements



BASELINE INSPECTION PROGRAM

Minimum inspection for every operating reactor licensee

Provides reasonable assurance of adequate protection



BASELINE INSPECTIONS ARE RISK INFORMED

Selection of inspectable areas

Inspection frequency and sample size

Sample selection of activities and equipment



ROP IS CONSTANTLY EVOLVING

Operating experience

Internal and External Feedback

2019 ROP enhancement initiative

ROP is Inherently Risk Informed

ROP Enhancement has Improved Reactor Oversight

- **How we got here**
 - ROP enhancement has assisted shaping the risk informed ROP inspection program
- **ROP enhancements implemented in FY23**
 - Quadrennial engineering inspection cycle
 - Revised treatment of greater-than-green inspection findings and performance indicators
 - Revision to the problem and identification and resolution Inspection Procedure
- **Status of remaining actions**
 - Emergency Response Facility and Equipment Readiness Performance Indicator
 - Emergency Planning SDP



Beaver Valley Power Station (Units 1 and 2) in Shippingport, PA
Photo: First Energy



ROP BASELINE INSPECTION MONITORING PROGRAM

- ✓ Inspection dashboards and monitoring tools
- ✓ Data trending



ANNUAL ROP IMPLEMENTATION AUDIT

- ✓ Ensures regional consistency in ROP execution
- ✓ Recently revised so all Regions evaluate audit focus areas



INDUSTRY AND PUBLIC INPUT

- ✓ Industry fact of life changes
- ✓ Centralization of functions at licensee corporate level



INSPECTOR RESOURCES

- ✓ OpE Hub
- ✓ ROP Digital City



ROP SELF- ASSESSMENT

- ✓ Program area assessments
- ✓ Focused Assessments
- ✓ Effectiveness Reviews

Optimization of the Risk-Informed ROP Inspection Program



LaDonna Suggs

Acting Division Director, Division of Reactor
Projects, Region II

Resident Inspector
Health – Recruitment
and Retention

Resident Inspectors are Integral to Safety

- Dedication to public safety
- 350+ plant events annually
 - ✓ Scrams
 - ✓ Emergency Declarations
 - ✓ Plant Startups
 - ✓ Weather Events
- Commitment to Excellence



McGuire Senior Resident Inspector, Chris Safouri, and Resident Inspector, Frank Young, inspecting an emergency diesel generator

Maintaining a Strong Resident Workforce

- ❖ In the past two years:
 - **Hired 38 New Staff in the Resident Inspector Development Program (RIDP)**
 - ✓ 40% of Regional Hiring
 - **23 RIDPs in permanent resident positions**
- ❖ **21 currently in the RIDP pool**



Region II, Tom Stephen at a recruiting fair



Innovations in Training to Maximize Efficiency



Competency-Based Qualifications

- ✓ On the job training
- ✓ Individualized interactions with expert mentors
- ✓ Far less completion time



Enhanced Inspector Training

- ✓ Leverages former senior residents
- ✓ Also expedites qualification process while maintaining quality



Region II Counterpart Meeting

Strategic Solutions to Complex Challenges

Compensation and Hiring Flexibilities

- Forward-looking site coverage forecasting metrics
- Rehired annuitants
- Relocation Incentives

Retention and Career Development

- Annual and multi-tour financial incentives

Morale and Welfare

- Engagement with the Resident Inspector Standing Committee
- Streamlining agency systems and processes



Daniel Dorman

Executive Director for Operations

Concluding
Remarks

Acronyms

ATF	Accident Tolerant Fuel	NRC	U.S. Nuclear Regulatory Commission
CBQ	Competency-Based Qualifications	NRR	Office of Nuclear Reactor Regulation
CETI	Comprehensive Engineering Team Inspection	MUR	Measurement Uncertainty Recapture
DOE	U.S. Department of Energy	OpE	Operational Experience
EPA	U.S. Environmental Protection Agency	PI	Performance Indicator
EPRI	Electric Power Research Institute	PI&R	Problem Identification and Resolution
EP SDP	Emergency Planning Significance Determination Process	RIDP	Resident Inspector Development Program
EPU	Extended Power Uprate	ROP	Reactor Oversight Process
GEIS	Generic Environmental Impact Statement	SLR	Subsequent License Renewal
IAEA	International Atomic Energy Agency	SRP	Standard Review Plan
IGALL	International Generic Aging Lessons Learned	SPU	Stretch Power Uprate
LTO	Long Term Operation	VLSSIR	Very Low Safety Significance Issue Resolution Process
NEI	Nuclear Energy Institute		



Daniel Dorman

Executive Director for Operations

Introduction



New Reactor Business Line

- **ROBERT TAYLOR**
Strategic Priorities and Successes for the New Reactor Business Line
- **JONATHAN GREIVES**
Effective and Timely Review for New and Advanced Reactors; Innovative Oversight Approaches for New and Advanced Reactors
- **JOHN MOSES**
New and Advanced Reactor Environmental Review Transformation; Preparing the Agency for the Future of Environmental Reviews
- **DONNA WILLIAMS**
International Collaboration on Regulating New and Advanced Reactors
- **LAUREN NIST**
Leveraging Successes and Lessons Learned from Vogtle 3&4 for Future Construction Projects



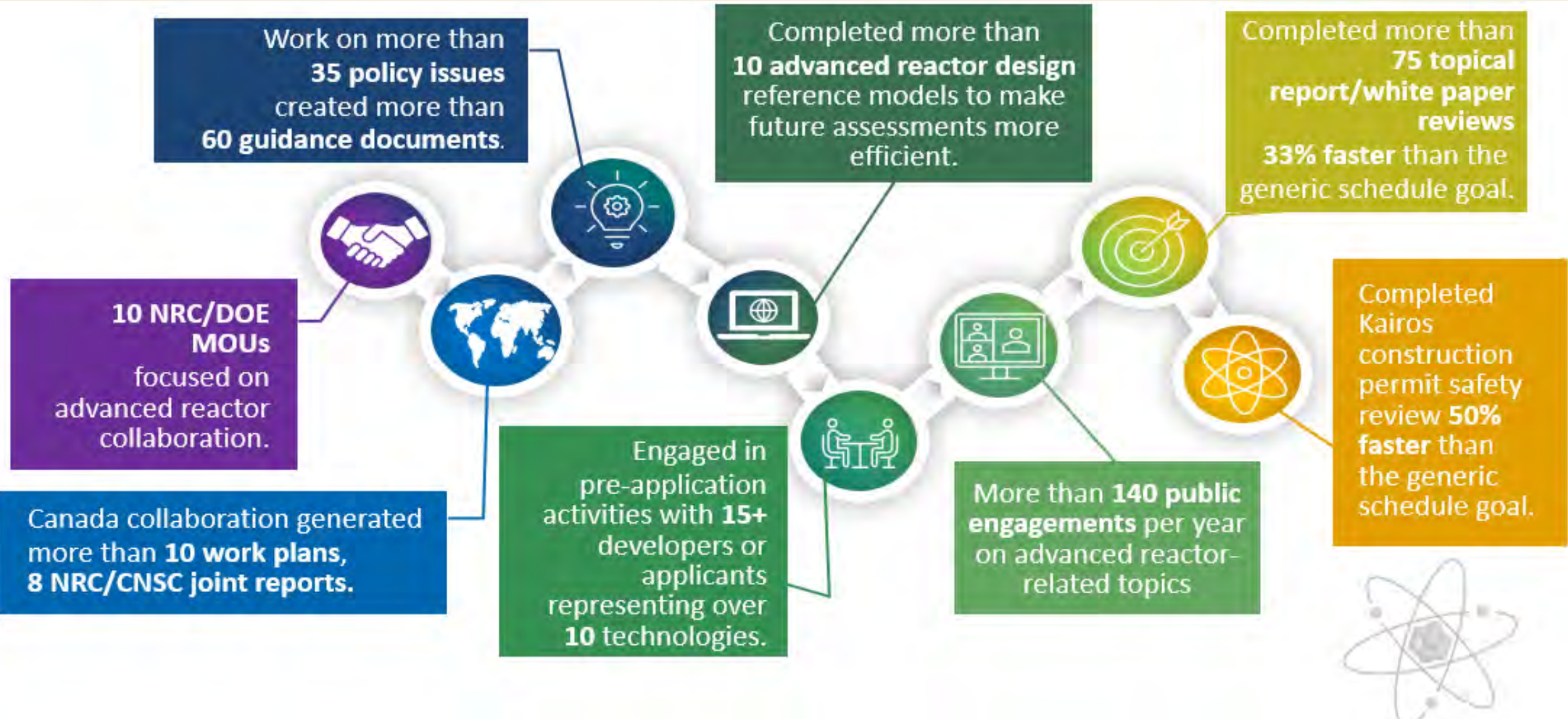
Robert Taylor

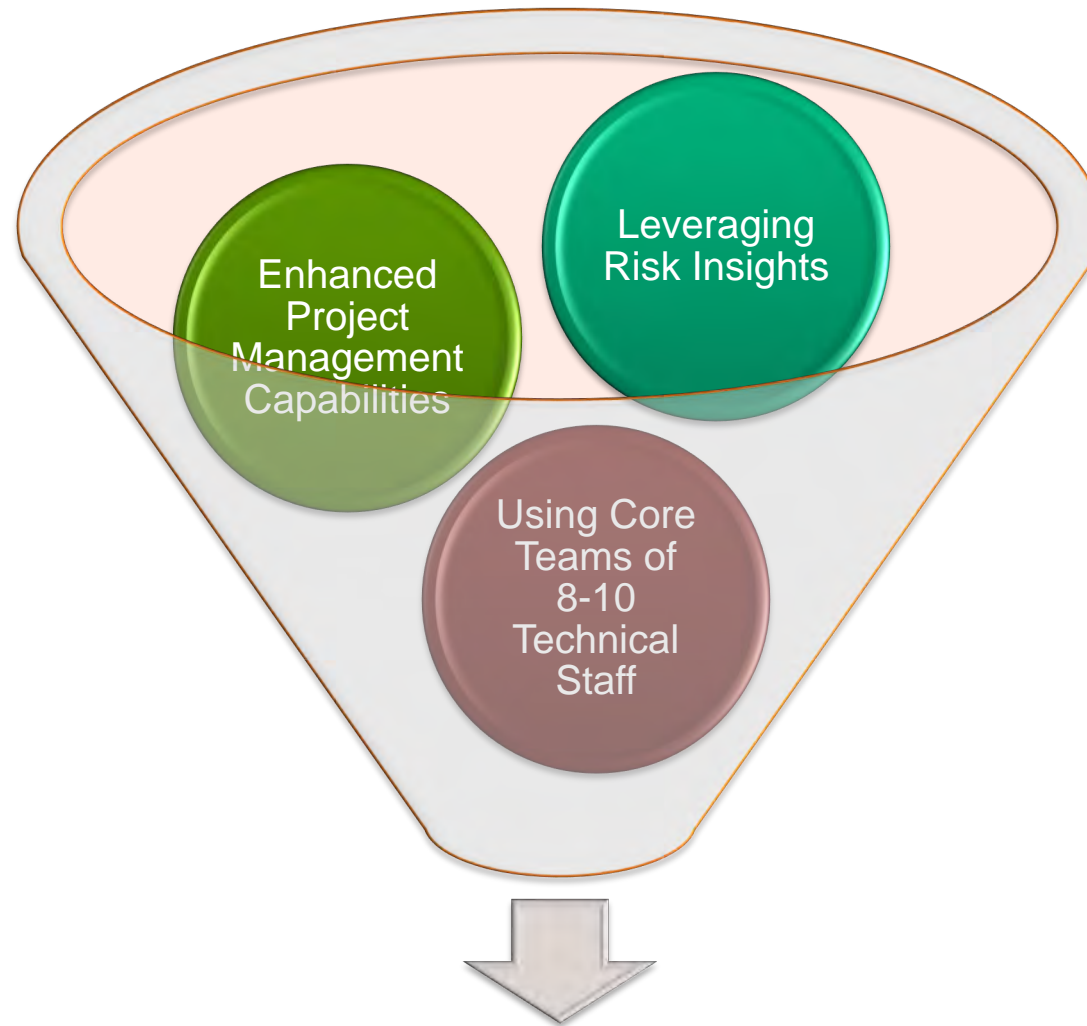
Deputy Director, Office of Nuclear Reactor
Regulation

Strategic Priorities and
Successes for the
New Reactor Business
Line



The NRC is Ready to License New and Advanced Reactors





**Timely and Cost-Effective Reviews without
Compromising Safety**

Looking Towards the Future and Committed to Make the Safe Use of Nuclear Technology Possible



The Naughton coal plant outside Kemmerer, Wyoming.
Photo: Caitlin Tan/Wyoming Public Media



TerraPower's Natrium Project - sited near the retiring Naughton coal plant



Preparing Staff to License Future Applications



Jonathan Greives

Acting Deputy Director, Division of Advanced
Reactors and Non-Power Production and
Utilization Facilities, Office of Nuclear Reactor
Regulation

Effective and Timely
Review and Innovative
Oversight Approaches for
New and Advanced
Reactors





Pre-application
Engagement



Application
Readiness



NRC Readiness



**Execution is Built on a
Foundation of Preparation**



NRC @NRCgov · Sep 6
One potential advantage of a #microreactor is it could be made in a factory and transported where needed. But there are also challenges. Our white paper examines these challenges and will be the focus of a meeting on Sept 11. [nrc.gov/pmns/mtg?do=de...](https://www.nrc.gov/pmns/mtg?do=de...)

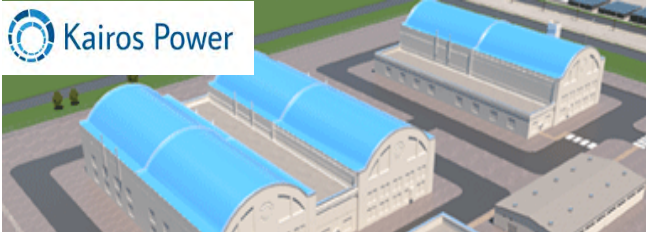


7 23 2,145

Staff Focused on Licensing Execution



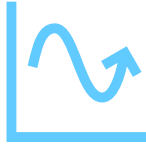
Kairos Hermes 2 - External Dashboard





RISK- INFORMED

Uses facility risk insights to define the scope of inspection



PERFORMANCE BASED

Adjusts oversight based on performance of licensees and manufacturers



TECHNOLOGY INCLUSIVE

Covers the full spectrum of advanced technologies being considered



SCALABLE

Uses a graded approach to inspection efforts commensurate with a facility's public health and safety risk



INFORMED BY EXPERIENCE

Applies experience and leverages lessons from past and current NRC inspection programs



COMPREHENSIVE

Provides for oversight of all activities that are significant to construction quality



INNOVATIVE

Leverages new inspection tools and approaches to enhance efficiency and effectiveness

Advanced Reactor Construction Oversight Program - Vision

SECY-23-0048

Advanced Reactor Construction Oversight Process - Next Steps



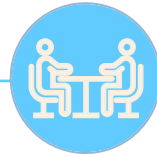
IMC DRAFT COMPLETION

New inspection
manual chapters
are being
developed for
ARCOP



INTERNAL TABLETOPS

Evaluate ARCOP
processes with data
and experience



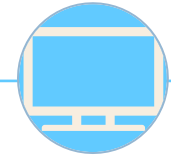
EXTERNAL WORKSHOPS

Engage
stakeholders



INTERNATIONAL COOPERATION

Continue
cooperation



INSPECTION TECHNOLOGY

Expand use of new
technologies



John Moses

Deputy Director, Division of Rulemaking
Environmental and Financial Services,
Office of Nuclear Materials Safety and
Security

Preparing for the
Future of
Environmental Review

Adapting to NEPA Changes and Streamlining Environmental Review



Photo credit: Robert Schwemmer/NOAA

FISCAL RESPONSIBILITY ACT NEPA AMENDMENTS

- TIME LIMITS
- PAGE LIMITS
- AGENCY INTERACTION



PROCESS IMPROVEMENTS

- PORTFOLIO APPROACH
- AGILE PROJECT MANAGEMENT
- EXAMPLE: HERMES 2 EA



Realignment: A More Nimble Organization to Handle Increasing Workload



Clinch River Early Site Permit Site Audit Review Team - Comprised of NRC, Contract Support, and Army Corps of Engineers Staff



Carbon Free Power Project Review Team - Comprised of NRC Staff and Contractor Support



Northern Chumash; Photo credit: Robert Schwemmer/NOAA

Robust Tribal engagement



Enhanced agency interaction



Triso-X Local and State Official Lunch and Learn
Photo credit: WYSH radio

New communication channels

Improved Stakeholder Confidence Through Meaningful Engagement and Communication



Donna Williams

Senior Project Manager, Division of
Advanced Reactors and Non-Power
Production and Utilization Facilities, Office
of Nuclear Reactor Regulation

International
Collaboration on
Regulating New and
Advanced Reactors



SMALL MODULAR
REACTOR
REGULATORS
FORUM



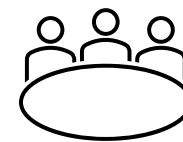
WORKING GROUP
ON NEW
TECHNOLOGIES



WORKING GROUP
ON POLICY AND
LICENSING



NUCLEAR
HARMONIZATION
AND
STANDARDIZATION
INITIATIVE



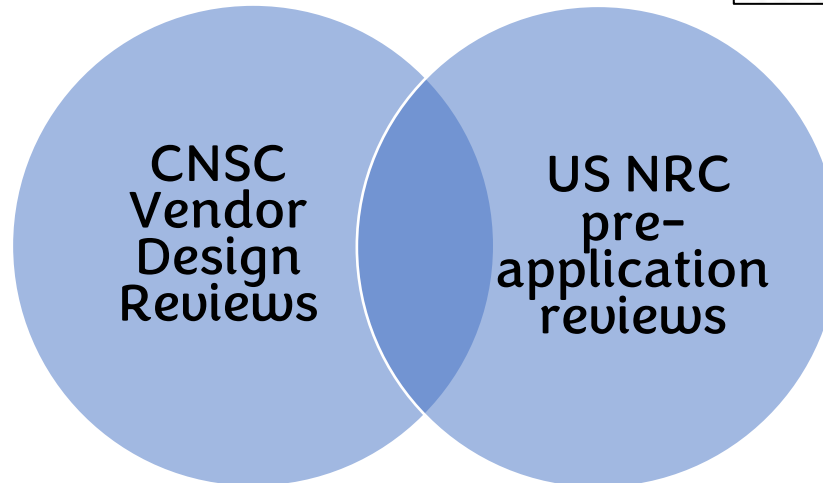
BILATERAL
SUPPORT TO
EMBARKING
COUNTRIES

**Active Engagement With International Communities on
Advanced Reactors and Small Modular Reactors**

Collaboration with the Canadian Nuclear Safety Commission to Address Challenging Topics in Licensing Advanced Reactors



Collaboration on GEH BWRX-300



8 joint reports issued



Lauren Nist

Acting Director, Vogtle Project Office,
Office of Nuclear Reactor Regulation

Leveraging Successes
and Lessons Learned
from Vogtle 3 and 4 for
Future Construction
Projects



NRC Accomplishments at Vogtle 3 and 4

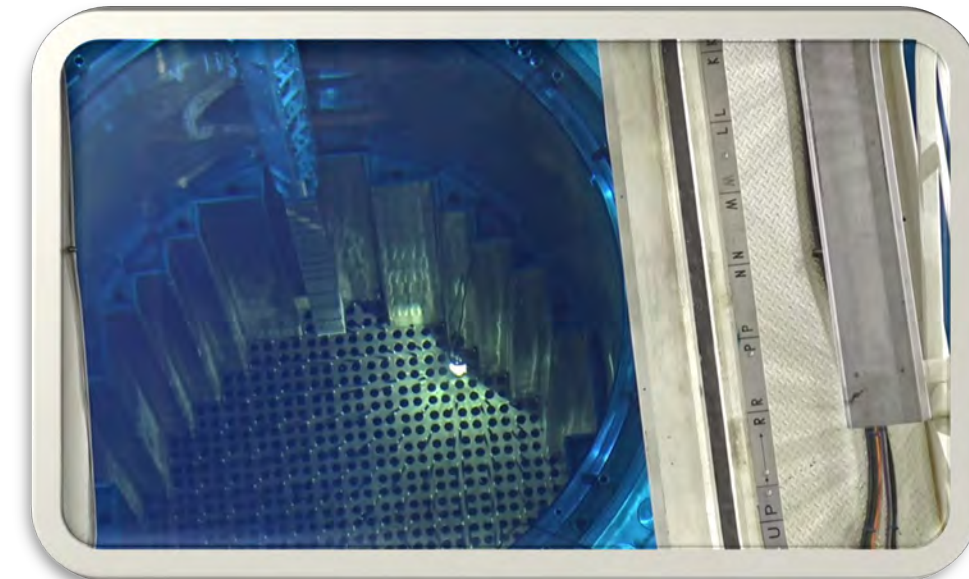
The NRC staff completed inspections of startup tests on Vogtle Unit 3, which commenced commercial operation on July 31, 2023.

NRR issued emergent and exigent license amendments for Vogtle Unit 3 allowing for the licensee to safely conduct repairs and avoid delays in startup testing.

NRR issued the 10 CFR 52.103(g) finding for Vogtle Unit 4 on July 28, 2023.



Plant Vogtle (4 nuclear units) in Waynesboro, Georgia.
Photo: Southern Nuclear Company



Plant Vogtle Unit 4 fuel load in Waynesboro, Georgia.
Photo: Southern Nuclear Company



Leveraging Lessons Learned and Preparing for Transitions

The staff is assessing lessons learned from Vogtle units 3 and 4 for future construction projects.



Daniel Dorman

Executive Director for Operations

Concluding
Remarks

Acronyms

ARCOP	Advanced Reactor Construction Oversight Program
CFR	Code of Federal Regulations
CNSC	Canadian Nuclear Safety Commission
CP	Construction Permit
cROP	Construction Reactor Oversight Process
DOE	U.S. Department of Energy
EA	Environmental Assessment
ECOE	Environmental Center of Expertise
EIS	Environmental Impact Statement
FONSI	Finding of No Significant Impacts
GEH	GE Hitachi
IAEA	International Atomic Energy Agency

NEA	Nuclear Energy Agency
NEPA	National Environmental Policy Act
NRC	U.S. Nuclear Regulatory Commission
NRR	Office of Nuclear Reactor Regulation
MOU	Memoranda of Understanding
OPG	Ontario Power Generation
ROP	Reactor Oversight Process
RAI	Request for Additional Information
SNC	Southern Nuclear Company
TVA	Tennessee Valley Authority
VRG	Vogtle Readiness Group