United States Nuclear Regulatory Commission Protecting People and the Environment

### Commission Briefing on Equal Employment Opportunity, Diversity, and Small Business

December 17, 2019

### Diversity & Inclusion: A Forethought, Not an Afterthought

Margaret M. Doane, Executive Director for Operations

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### Diversity & Inclusion: A Forethought, Not an Afterthought

Vonna L. Ordaz, Director Office of Small Business and Civil Rights

### Diversity & Inclusion: A Forethought, Not an Afterthought

- Office of Small Business and Civil Rights
- Office of Administration
- Region IV
- EEO Advisory Committees' Joint Statement

## The Mission of SBCR

The Office of Small Business and Civil Rights supports the NRC mission in protecting people and the environment by enabling the agency to have a diverse and inclusive workforce, to advance equal employment opportunity for employees and applicants, to provide fair and impartial processing of discrimination complaints, to afford maximum practicable prime and subcontracting opportunities for small businesses, and to allow for meaningful and equal access to agency-conducted and financially-assisted programs and activities.



## **SBCR: A Resource for YOU!**

**Acquisitions Management** 

Market Research

### Networking Roundtables

Strategic Alliances and Corporate Connections

Outreach and Communications SMALLSubcontractingBUSINESSAssistance

Logistical Support

Mentor-Protégé Program

HUBZone

8(a) Business Development

WOSB

SDVOSB

**Minority-Owned Business Development** 

SBCR: A Resource for YOU!							
Leadership Con	nmit	ment		EEO Counseling			
Education and Outreach				EO Complaint Processing			
Policy Develo	pme	ent					
Fact-Finding	Civ	vil Rights Equal	s/	Conflict Prevention and Resolution			
	Em	Iployme	nt	Settlements Conferences			
Proactive Prevention	Op	portunit (EEO)	ty				
Mediation and Facilitation				npliance & orcement			

EEO Program Reviews and Evaluations

SBCR:	A Resource	e for YOU!
Recruiting and	Diversity & Inclusion	
		Diversity & Inclusion Training
Benchmarking		
Section 501 Affirmative Action Plan	Affirmative Employment Diversity & Inclusion	Micro-inequities Training
DIALOGUE Project		DMIC
	Data-Driven	n Approaches
Bystander Interventi	ion	Q & EQ Initiatives
FEVS	Cultural Competer	ncies
Organizational L	eadership and	Transformation

### Implementing Strategies for Small Business

- Increased Participation in Acquisition Planning and Market Research
- Promoted Innovation in Acquisition
- Collaborated with Regional Offices and Government Partners to Host HUBZone Events



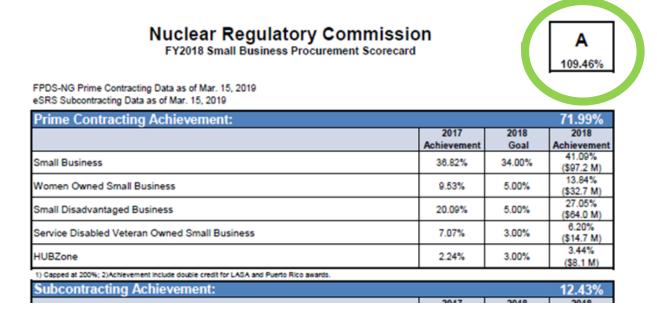
U.S. Nuclear Regulatory Commission Small Business Exchange and Matchmaking Event

> Georgia State University Student Center Atlanta, Georgia June 5, 2019 8:00 am - 3:00 pm

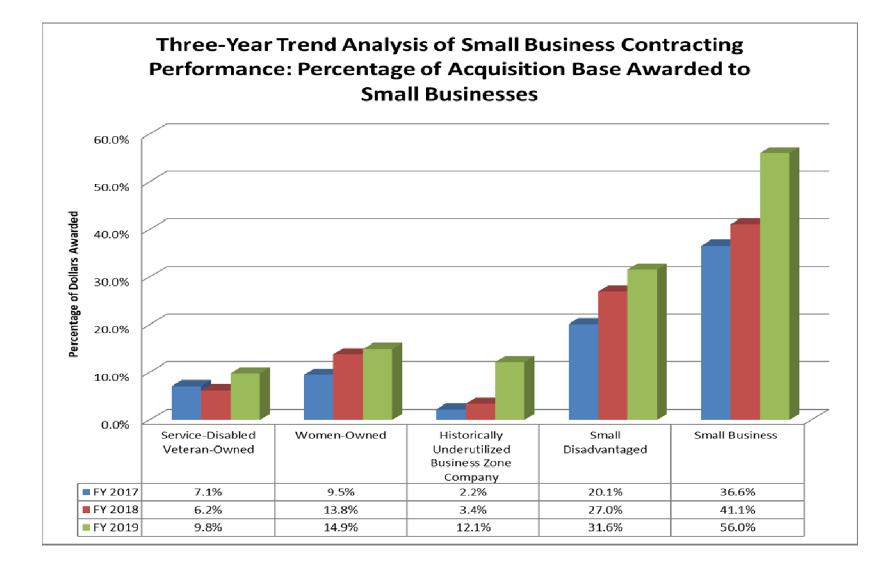


### **Continuing Excellence for Small Businesses**

- Exceeded FY 2019 Goals & Made Historical Gains
  - Achieved 5 of 5 Goals including HUBZone
  - Exceeded Small Business Goal by Over 18 percent
  - Awarded Largest Amount of Contract Dollars to Small Businesses



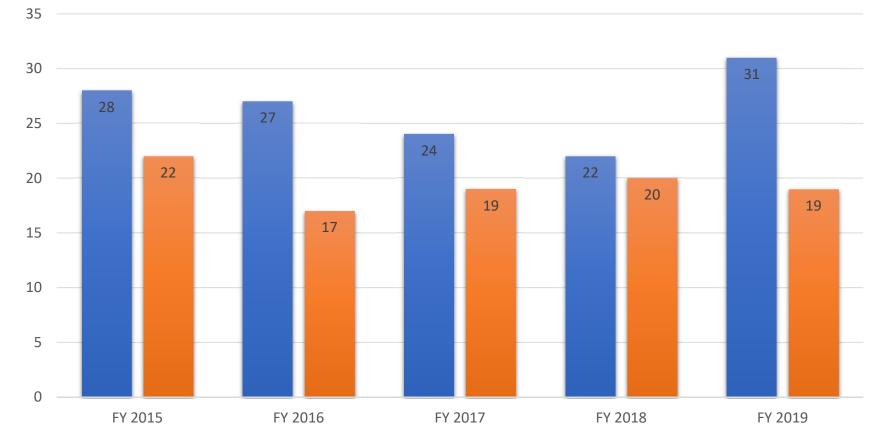
### Results: Continued Gains FY 2017- 2019



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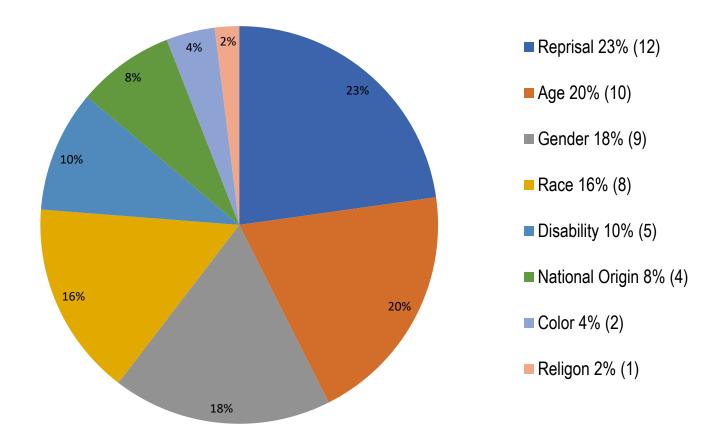
## **Monitoring EEO Complaint Activity**

All Complaints (Informal and Formal) Filed FY 2015 – FY 2019



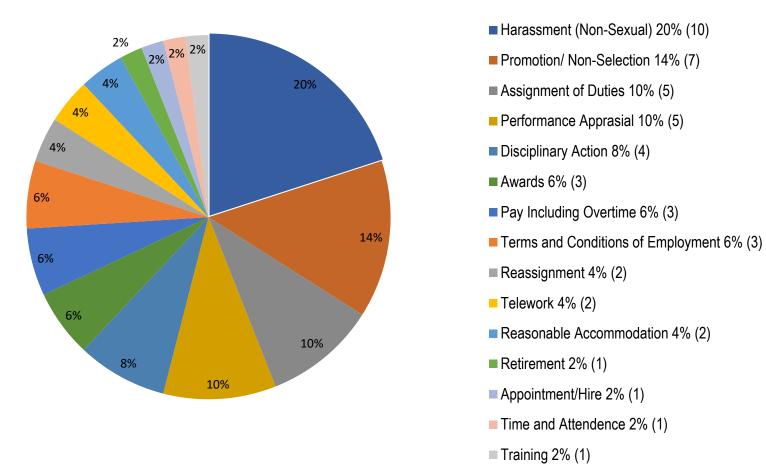
Informal Formal

### EEO Complaints Filed During FY 2019 by Bases



The information presented is based on the bases raised in the formal complaints. The bases alleged may or may not have been accepted or dismissed. That is a legal determination made based on a review of relevant regulations and EEOC decisions.

### EEO Complaints Filed During FY 2019 by Issues



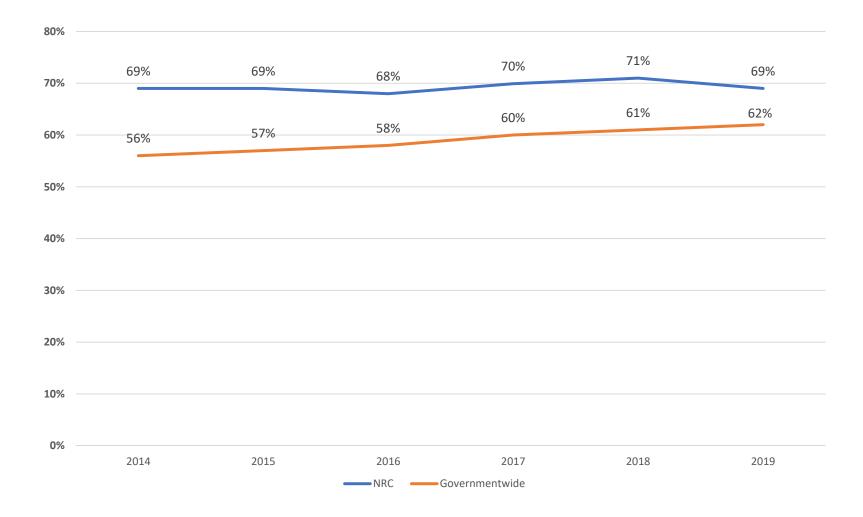
The information presented is based on the issues raised in the formal complaints. The issues alleged may or may not have been accepted or dismissed. That is a legal determination made based on a review of relevant regulations and EEOC decisions.

### Closures for EEO Complaints FY 2015 - FY 2019



### **Measuring Inclusion**

• FOCSE

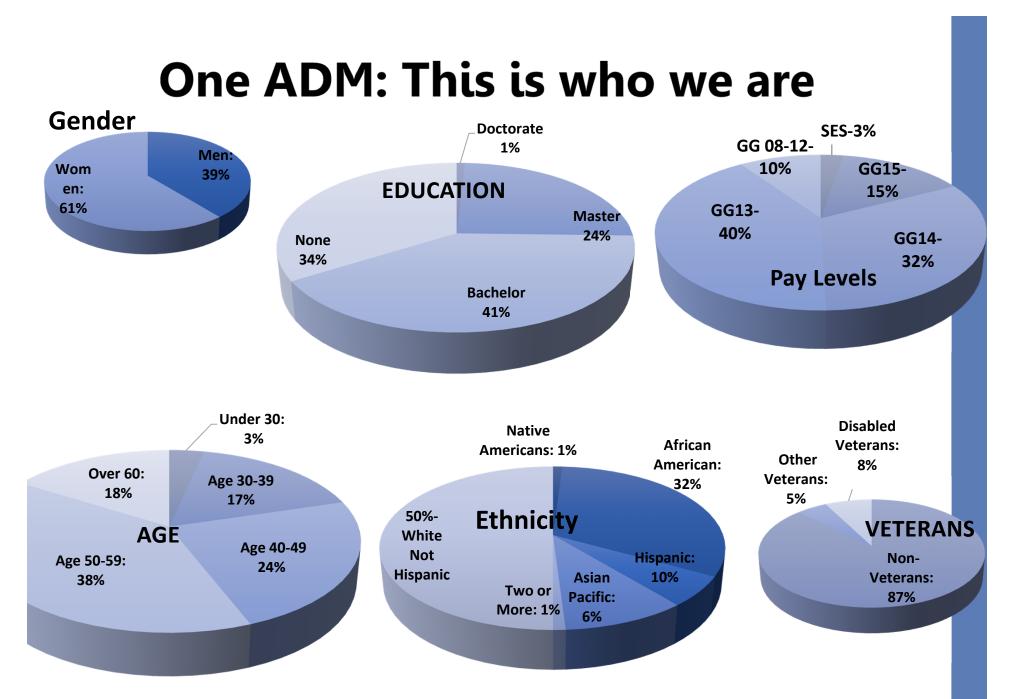


### **Promoting the Value of Inclusion**

- Inclusive Diversity Strategic Plan
- CDMP
- Workshops & Events
- DIALOGUE
- Outreach & Inclusion

### Office of Administration: Committed to Intentional Inclusion

Mary Muessle, Director Office of Administration



## One ADM: This is what we do



### **ADM's Success with Small Business**

• Partner with SBCR on all "open"

procurements

- Small business relationships result in excellent service delivery
- •Key contributor to agency "A" rating



- Corporate Support Reduction
   Reduction in Force
- Impact on Staffing

Morale

Knowledge ManagementWorkload

• Physically separated siloed office



### How did ADM weather the storm and support the mission?

The Office of Administration's (ADM's)
Super Leader Award
Submission Form



The goal of ADM's Super Leader Award is to recognize a person that exemplifies the clearly defined quality/qualities of **NRC's Leadership Model**. The NRC Leadership Model communicates how we individually and collectively demonstrate leadership in fulfilling NRC's Mission.

### **Intentional Inclusion**

o Hire/Develop/Empower

o Recognize

o Level the Playing Field

o Seek Input

oInnovate

KU	DQS	AFÉ
I recognize you		 
		it starts with

### **Celebrate!**





- Woohoo Wednesday
   Click to add text
- Kudos Café
  - Super Leader







### Weather Report 2015-2019 FEVS Data: ADM vs. NRC



2015

2017

2016

2018

2019

Intrinsic Work Experience



### Cooperative



ADM

NRC

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### **Future Forecast 2019**

### • Focus on our People

- Retirement and other attrition
- Effective Knowledge Management
- How to engage new staff Click to add text
- Making the most of our Resources
  - Corporate Caps
  - Expect ADM budget to decline
  - Innovate
- Evolve to meet Agency Service needs/requirements
- Committed to Intentional Inclusion

## Office of Administration: Committed to Intentional Inclusion

### Video:

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### Region IV Diversity & Inclusion

### "A Forethought, Not an Afterthought"

### Mark R. Shaffer Deputy Regional Administrator

### Continuing to Build a Diverse Workforce through Recruiting & Staffing

- Veteran Hiring led the Agency with 40% veterans
- Leveraging college recruiting trips
- Seeking diverse educational disciplines

### Supporting Opportunities for Small Businesses

- Hosted the Federal Agency Small Business Advocacy Council Leadership Forum (FASBAC)
- Supported NRC's first Small Business Regional Exchange and Matchmaking Event
- Hosted local monthly meetings of FASBAC

## **Demonstrating Leadership at All Levels**

- Diversity Management Advisory Committee (DMAC)
- Encouraging community service and leadership
- Sponsored "Backpack Donation Drive"
- Supported multiple keynote speakers for diversity luncheons
- Champions for Annual Diversity Day
- Promoted Agency Diversity and Inclusion Plans



Voluntary donations of a backpack filled with donations of paper, pens, pencils, crayons, a calculator, notebook(s), composition tablet(s), and a pencil bag that were delivered to two local shelters to aid children in their success, as follows:

Arlington Life Shelter 325 W. Division Street Arlington, Texas 76011 Mission of Arlington 210 W South Street Arlington, TX 76010

### It was a SUCCESS! Thanks to <u>YOU</u> RIV!

Sponsored By: REGION IV ADVISORY COMMITTEE FOR AFRICAN-AMERICANS (ACAA)













REGION IV'S 2019 ANNUAL DIVERSITY DAY "A Forethought, Not an Aiterthought"

Potluck Luncheon (Bring Your Favorite Dish) Door Prizes



Meet us in Conference Room 1062

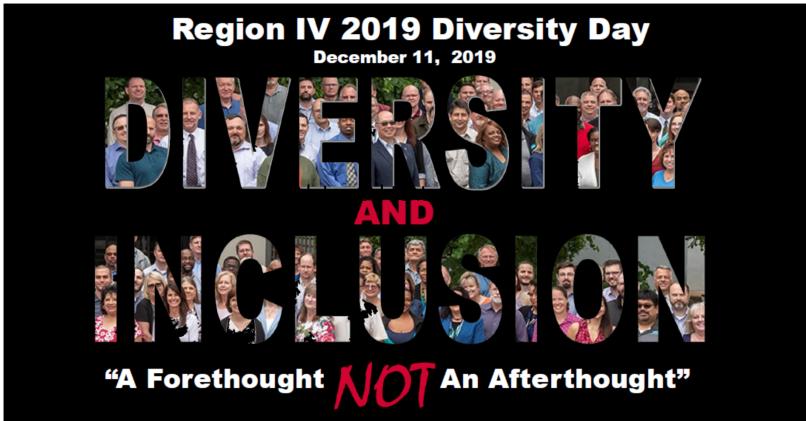
DATE: December 11 2019

Time: 10:00AM – 2:00PM

### **Diversity Days**



### **Diversity Days**



Location: Conf. Room 1 and 2

Time : 10 a.m. - 2 p.m.

### **Forethought in Diversity Awareness**

- Ongoing support for Diversity & Inclusion
   Training
- EEO Counselor training
- Continuous learning through SBCR-led
   "Privilege Walk"
- Supporting Labor-Management Partnership Committee

# **Exercising Diversity to Support Transformation**

- Promoting an Open Collaborative Work Environment
- Sustaining a Multicultural Environment
- Fostering a "Culture of High Trust"
- Advocating "Leadership at all Levels"
- Maximizing opportunities for staff development
- Region IV's Vision

### EEO Advisory Committees Joint Statement

Hector Rodriguez, Chair Advisory Committee for Lesbian, Gay, Bisexual, and Transgender Employees (ACLGBT)



### Navigating Transformation for the Workforce of the Future

- Collaborating to promote transformation in diversity and inclusion
- Engaging with leaders to provide unique perspectives and contributions on transformation initiatives
- Ensuring diversity and inclusion remains engrained in our culture



### Career Development Focused on Diversity and inclusion

- Continue focus on providing opportunities for staff professional and skill development
- Ensuring women, persons with disabilities, people of color, and all individuals, regardless of their sexual orientation or gender identity receive developmental opportunities to become future leaders.



### Impact on Workplace Behavior and Culture

- Continue efforts to ensure that NRC maintains a safe and respectful work environment
- Foster positive conversations and dialogue to address external issues that impact the workplace behavior and culture





### Forums for Workplace Behavior and Culture Conversations

- Offered two Safe Space Workshops-Being an LGBTQIA Ally
- Screened "Dawnland" with filmmaker Mishy Lesser
- Coordinated community service events
- Attended the EEO Joint Conference, theme: "Diversity and Inclusion: a Forethought, not an Afterthought."



Briefing on Equal Employment Opportunity, Affirmative Employment, and Small Business

## Diversity & Inclusion: A Forethought, Not an Afterthought



- **ACAA** Advisory Committee for African Americans **ACED** - Advisory Committee for Employees with Disabilities
- ACLGBT Advisory Committee for Lesbian, Gay,
   Bisexual, and Transgender Employees
   APAAC Asian Pacific American Advisory Committee
   CDMP Comprehensive Diversity Management Plan
   DACA Diversity Advisory Committee on Ageism

**DIALOGUE –** Diversity Inclusion Awareness, Leading Organizational Growth, Understanding and Engagement

DMAC – Diversity Management Advisory Committee
 DMIC – Diversity Management & Inclusion Council
 EEO – Equal Employment Opportunity

**EEOC** - Equal Employment Opportunity Commission

**FASBAC -** Federal Agency Small Business Advocacy Council

**FEVS** – Federal Employee Viewpoint Survey

**FOCSE** – Fair, Open, Cooperative, Supportive, Empowering FWPAC - Federal Women's Program **Advisory Committee HBCU** – Historically Black College and University **HEPAC** - Hispanic Employment Program Advisory Committee **HUBZone** – Historically Underutilized Business Zone **MSI** – Minority Serving Institutions Program **NAAC** - Native American Advisory Committee **SBA** - Small Business Administration **SDVOSB** - Service-Disabled Veteran-Owned Small **Business** 

SES CDP – Senior Executive Service
Career Development Program
VERG - Veterans Employee Resource Group
WOSB - Women-Owned Small Business