Form 244

Company Correspondence

CAPOLINA Power & Light Company

Brunswick Nuclear Project 90 APR 9 P9: 46

P. O. Box 10429 Southport, NC 28461-0429

April 3, 1990

FILE: B09-13510A SERIAL: BSEP/90-0302

Mr. S. D. Ebneter, Administrator U.S. Nuclear Regulatory Commission Suite 2900 101 Narietta Street, NW Atlanta, GA 30323

BRUNSWICK STEAM ELECTRIC PLANT UNITS 1 & 2
DOCKET NOS. 50-324, 50-325
LICENSE NOS. DPR-62, DPR-71
INTEGRATED ACTION PLAN STATUS

Dear Mr. Ebneter:

Enclosed is our monthly status report on the Brunswick Integrated Action Plan.

Please give me a call if you have any questions concerning this report.

Very truly yours,

R. B. Starkey, Jr., Vice President

Brunswick Nuclear Project

KMC/cj

Enclosure

cc: BSEP Resident Office

Mr. J. L. Harness Mr. L. I. Loflin Mr. J. W. Moyer

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Form 244



Brunswick Nuclear Project

Company Correspondence

MEMORANDUM TO:

Mr. R. A. Watson

FROM:

R. B. Starkey, Jr.

SUBJECT:

Integrated Action Plan

As of February 28, 1990, twenty of the sixty-one Level 1 Action Items were complete; nine of them significantly ahead of schedule.

One Level 1 Action Item that was scheduled to be completed by the end of February has been rescheduled to the end of March, as described below. It should be noted that this action item was originally scheduled for September 30, 1990. In November 1989, this schedule was advanced to February 28, 1990. Even with this rescheduling to March 1990, this action item will be completed in advance of its original target completion date.

E2 "Ensure improvement programs are implemented/monitored." The programs to be
monitored under this action item have been identified, and project managers have been
assigned for each program; however, the completion plans and tracking mechanisms for
some of the programs are still under development.

Attached are the Level 1 and Level 2 Integrated Action Plans, which are current through February 28. Changes from last month's report are indicated by an asterisk. Also attached are graphs which show our Level 1 and Level 2 progress against the schedule. We have also added two new graphs to this report, which illustrate actual and projected schedule performance on Level I Action Items.

KMC/cj Attachment

cc:

Mr. H. R. Banks

Mr. J. M. Brown

Ms. K. M. Core

Mr. A. B. Cutter

Mr. C. R. Dietz

Mr. R. E. Gurganus Mr. J. L. Harness

Mr. M. D. Hill

Mr. J. R. Holder

ms Staden

Mr. L. I. Loflin

Mr. A. M. Lucas

Ms. P. D. Morris

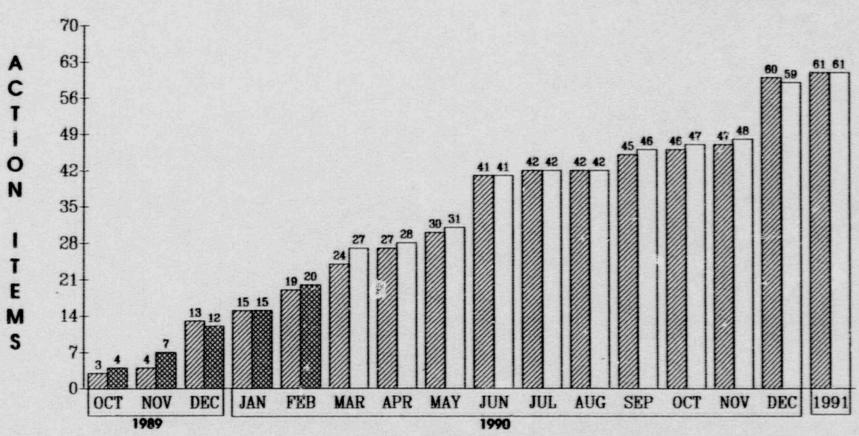
Mr. J. W. Moyer

Mr. R. B. Richey

Mr. W. W. Simpson Mr. M. S. Staton

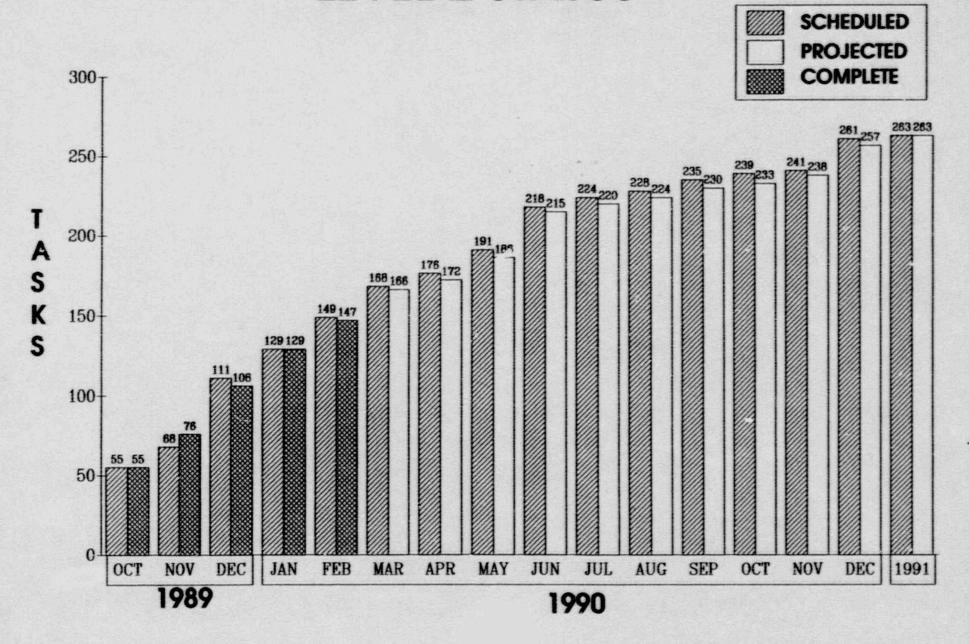
# INTEGRATED ACTION PLAN LEVEL 1 STATUS



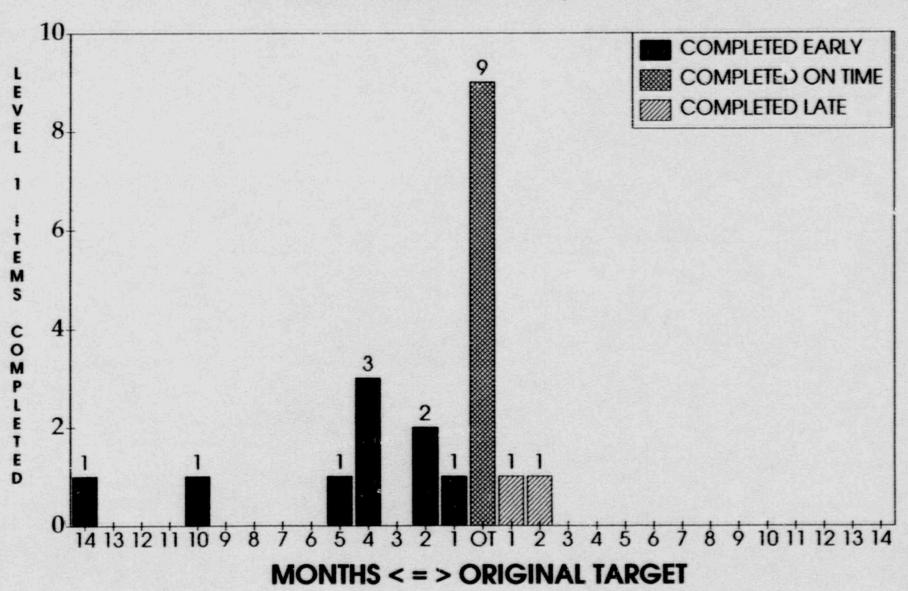


NOTE: ORIGINAL IAP HAD 56 ITEMS. FOUR ACTION ITEMS HAVE BEEN SUB-DIVIDED FOR CLARITY, RESULTING IN A NEW TOTAL OF 61 ACTION ITEMS.

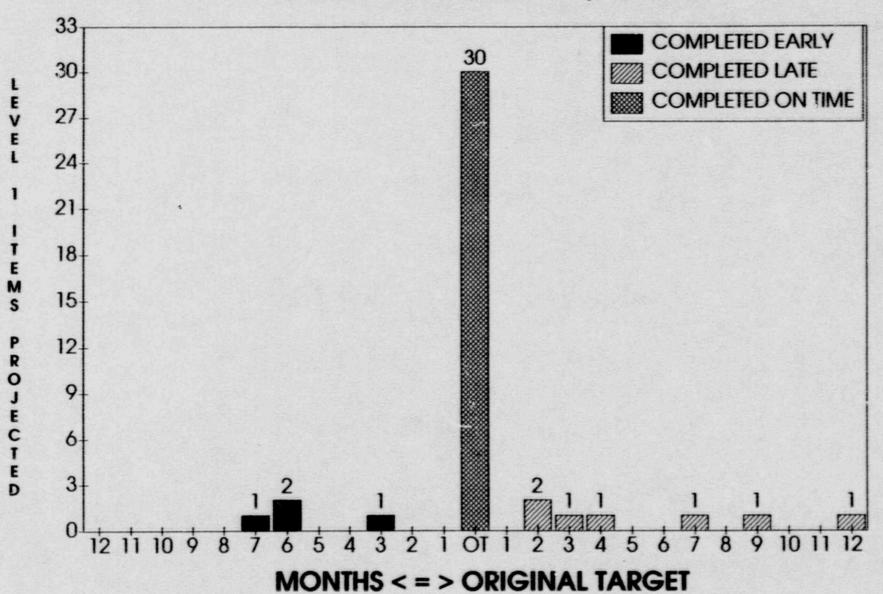
# INTEGRATED ACTION PLAN LEVEL 2 STATUS



# IAP STATUS PRESENTATION SCHEDULE PERFORMANCE - COMPLETED ITEMS AS OF FEBRUARY 28, 1990



# IAP STATUS PRESENTATION SCHEDULE PERFORMANCE - PROJECTED ITEMS AS OF FEBRUARY 28, 1990



| IAP NO. | ACTION ITEM   | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS   |
|---------|---|-------------------------|------------------------|--|
| A1 .    | Communication Strategy for Goals,<br>Priorities, Expectations           | 12/31/90                | 06/30/90*              |  |
| A2      | Improve External Relationships  | 01/31/90                | Complete               | The CP&L/NRC Interaction Plan, Rev. 2, has been published and implemented.           |
| B1      | Implement Technical Support<br>Improvements                             | 09/30/90                | 09/30/90               |  |
| B2      | Implement NED Organizational<br>Improvements                            | 06/30/90                | Complete*              |  |
| B3      | Implement Nuclear Training<br>Organizational Improvements               | 06/30/90                | Complete*              |  |
| B4      | Implement Control & Administration<br>Organizational Improvements       | 12/31/89                | Complete               |  |
| B5      | Implement Nuclear Plant Support<br>Organizational Improvements          | 06/30/90                | 06/30/90               |  |
| B6      | Implement Outage Management & Modifications Organizational Improvements | 12/31/89                | Complete               | OA   |
| CI      | Implement Corporate Nuclear<br>Prioritization Process                   | 06/30/90                | Complete*              | *Programs/processes are in<br>place to prioritize new work<br>and existing backlogs. |
| CZ      | Establish NED Budget Item for<br>Generic Work                           | 12/31/89                | Complete               | 1990 Budget  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM   | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|---|-------------------------|------------------------|---|
| C3      | Establish Budget & Release<br>Process for Non-IPBS Engineering              | 12/31/89                | Complete               |   |
| C4      | Develop Long Range Planning Budgets<br>for Emerging Issues/Regulations      | 12/31/90                | 12/31/90               |   |
| D1      | Resolve Surveillance Test Program Questions                                 | 03/31/90                | 03/31/90               |   |
| D2.1    | Improve Management of Maintenance Backlog                                   | 06/30/90                | Complete               |   |
| D2.2    | Strengthen Maintenance Planning Functions                                   | 06/30/90                | 06/01/90               |   |
| D3      | Fine Tune MOV Maintenance Program   | 06/30/90                | 06/30/90               |   |
| D4      | Develop Post-Maintenance Testing<br>for ASME Code Repairs                   | 10/15/89                | Complete               |   |
| D5      | Implement Recommendations of HPCI<br>Reliability-Centered Maintenance Study | 12/31/90                | 02/28/91               |   |
| D6      | Address Service Water System Design<br>Issues                               | 11/30/90                | 11/30/90               | *Tied to Unit 1 Refueling<br>Outage. Unit 2 complete. |
| D7      | Confirm Design Basis for Key Brunswick<br>Systems                           | 12/31/91                | 12/31/91               |   |
| D8      | Complete Update of Corporate and<br>Site Design Procedures                  | 03/31/90                | 03/31/90               |   |
| D9      | Implement Corrective Action Program  Improvements                           | 04/30/90                | 04/30/90               |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM   | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|---|-------------------------|------------------------|---|
| D10     | Develop and Institutionalize<br>Corporate Corrective Action Program                             | 12/31/90                | 12/31/90               |   |
| D11     | Develop Corporate Program for<br>Consistent Performance of Safety<br>Reviews                    | 02/15/90                | 06/15/90               | Target date was moved out by<br>4 months to include additional<br>scope of procedure develop-<br>ment, training, and imple-<br>mentation. |
| D12     | Improve Business Planning Process   | 06/30/90                | 06/30/90               |   |
| D13     | Review BNP Procedures for Compliance with PAM Intent  | 04/01/90                | Complete*              |   |
| D14     | Improve Consistency of Procurement<br>Processes by Nuclear Plants                               | 10/01/90                | 10/01/90               |   |
| D15     | Require Nuclear Services Department<br>Involvement in Regulatory Modifications                  | 12/31/90                | 12/31/90               |   |
| D16.1   | Increase Role of Nuclear Plant<br>Support in Development of Consistency<br>among Nuclear Plants | 12/31/90                | 05/31/90               |   |
| D16.2   | Formalize Initiatives to Standardize<br>Processes and Procedures                                | 12/31/90                | 12/31/90               |   |
| D17     | Increase Use of ISD's Directives and Resources  | 12/31/89                | Complete               |   |
| D18     | Submit Simulator Certification  | 12/31/90                | 12/31/90               |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM  | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|--|-------------------------|------------------------|---|
| D19.1   | Implement System for Responding to<br>Training Requests                                    | 05/31/90                | 05/31/90               |   |
| D19.2   | Provide Coordinated Response to<br>Regulatory-related Training Requests                    | 05/31/90                | 05/31/90               |   |
| D20     | Revise Standing Instructions Procedure<br>to Require Index Log                             | 10/27/89                | Complete               | OG-01, rev. 10, dated 10/24/39.   |
| D21     | Review SWFCG Charter/Guides for<br>Current Goals, Priorities                               | 07/31/90                | 07/31/90               |   |
| D22     | Implement Tagging and Labeling<br>Improvement Program                                      | 02/28/90                | Complete               | AI-97, Rev. 2, approved 01/09/90.   |
| D23     | Integrate PM Vibration Program with<br>ASME Sec. XI IST Program                            | 12/31/90                | 09/01/90               |   |
| D24     | Implement Budgeting of Small<br>Engineering Support Projects                               | 12/31/90                | Complete               |   |
| D25     | Use Project Management Approach in Planning/Execution of Outages                           | 07/31/89                | Complete               |   |
| D26     | Formalize Plant Work Schedule<br>Adherence Control   | 12/31/89                | Complete               |   |
| D27     | Improve Tracking/Disposition of<br>Temporary Repairs/Conditions to<br>Expedite Elimination | 12/31/89                | 03/39/90               | Activities involved with this item require substantial input from other CP&L departments, which wasn't immediately available. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM  | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|--|-------------------------|------------------------|---|
| D28     | Revise EOP's to Simplify and Match<br>BWROG Guidelines   | 12/31/90                | 12/31/90               |   |
| D29     | Implement NGG Guideline Re: Structure of CP&L ISI Programs, and Establishment of 6-Month Information Exchanges | 06/30/90                | 06/05/90               |   |
| D30     | Implement Actions for Administrative<br>Cost Containment   | 06/30/90                | 06/30/90               |   |
| D31     | Consolidate, Update, Simplify BNP<br>Procedures  | 09/30/90                | 09/30/90               |   |
| El      | Define, Track Operational and Management Performance; Document Goals to be Used to Manage Performance          | 12/31/89                | Complete .             |   |
| E2      | Ensure Improvement Programs Are<br>Implemented/Monitored   | 09/30/90                | 03/31/90*              | *Completion plans and<br>tracking mechanisms are<br>being developed.              |
| E3      | Revise LOR Program, Emphasizing<br>Effective Control Room Log Entries  | 01/31/90                | 03/30/90               | Training schedule has been finalized, with LOR Phase I from 02/19/90 to 03/30/90. |
| E4.1    | Issue Integrated Audit/Surveillance<br>Plan for BNP Engineering  | 12/31/90                | 12/31/90               | Holli 02/ 19/90 to 03/30/90.  |
| E4.2    | Develop Corporate QA Performance-<br>Based Overview Plan   | 12/31/90                | 12/31/90               |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM  | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|--|-------------------------|------------------------|---|
| E4.3    | Adjust Audit Improvements in Progress<br>to Address DET Conclusions                                | 12/31/90                | Complete*              |   |
| E5      | Analyze Methods of Independent<br>Assessments for Performance<br>Evaluation                        | 12/31/89                | 12/31/90               | Scope expanded to develop-<br>ment of a company-wide<br>program to improve the<br>quality of CP&L's nuclear<br>oversight functions. |
| E6      | Revise PT's for Proper Evaluation of<br>Service Water Pump Performance                             | 04/28/90                | Complete               | Revisions approved 11/24/89.  |
| FI      | Implement Career Development and Job<br>Rotation Process   | 06/30/90                | 06/30/90               |   |
| F2      | Incorporate Quality, Safety and Cost<br>Effectiveness criteria in Performance<br>Appraisal Program | 06/30/90                | 06/30/90               |   |
| F3      | Review Awards and Incentives; Develop<br>Plans for Enhancements                                    | 12/31/90                | 12/31/90               |   |
| F4      | Provide formal Training in Business<br>Fundamentals  | 03/31/90                | 03/31/90               |   |
| Gi      | Implement Actions to Resolve People<br>Issues, Including Employee<br>Suggestion System             | 02/28/90                | 09/30/90               | Instead of a Brunswick-only<br>System, a corporate program<br>will be developed, with<br>Brunswick as a pilot<br>implementation.    |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | ACTION ITEM   | ORIGINAL<br>TARGET DATE | CURRENT<br>TARGET DATE | COMMENTS  |
|---------|---|-------------------------|------------------------|---|
| G2      | Reemphasize and Encourage Support of TQ Process   | 03/31/90                | 03/31/90               |   |
| G3      | Improve Organizational and Individual<br>Ownership Commitments, Including<br>Procedural Adherence | 03/31/90                | 12/30/90               | Scope expanded to include monitoring of implementation, and an opinion survey of operators. |

| IAP NO. | REF.                     | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|--------------------------|---|----------------|-------------|---|
| A1      | CRC 1<br>CRC 5<br>CRC 11 | Communication Strategy for Goals,<br>Priorities, Expectations:                | Starkey<br>BNP | 06/30/90*   |   |
|         |                          | Develop and document strategy for<br>Brunswick.                               | Core<br>C&A    | Complete    | Issued to Site Management by R. B. Starkey memo dated 02/05/90.   |
|         |                          | <ul> <li>Track and document implementation of strategy components.</li> </ul> | Core<br>C&A    | 06/30/90*   | *One year of historical<br>documentation of the com-<br>munications strategy will have<br>been collected and organized by<br>the end of June. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.                       | AC | CTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|----------------------------|----|--|----------------|-------------|--|
| A2      |                            | Im | prove External Relationships:  | Watson<br>NGG  | Complete    |  |
|         | CRE 33                     | a. | Centralize accountability for NRC/<br>INPO effectiveness.  | Watson<br>NGG  | Complete    | OA   |
|         | CRE 34<br>CRO 27<br>CRO 28 | b. | Finalize CP&L/NRC Interaction Plan.  | Cutter<br>NSD  | Complete    |  |
|         | CRO 29<br>CRO 30           | c  | Assign clear responsibilities, goals, and time frames for each policy and program development action in the CP&L/NRC Interaction Plan. | Cutter<br>NSD  | Complete    | CP&L/NRC Interaction Plan<br>revision 2 has been published<br>which assigns clear<br>responsibilities, goals, and time<br>frames for each policy and<br>program development. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY           | TARGET DATE         | COMMENTS   |
|---------|--------|---|--------------------------|---------------------|--|
| B1      |        | Implement Technical Support Improvements:                                   | Helme<br>Tech Support    | 09/30/90            |  |
|         | CRE 10 | Clearly define and communicate mission and functions.                       | Helme<br>Tech Support    | Complete            | The mission and function has been defined and communicated to Technical Support Management. It is contained in ENP-01, Rev. 5, dated 02/08/90. |
|         | CRE 11 | <ul> <li>Consolidate/streamline organization structure.</li> </ul>          | Helme<br>Tech Support    | Complete            | OA   |
|         | CRE 12 | c. Determine long-range human resource needs.                               | Helme<br>Tech Support    | Complete            | OA   |
|         | CRE 13 | <ul> <li>d. Continue system engineering developme efforts.</li> </ul>       | nt Helme<br>Tech Support | Complete*           | *ENP-606, Rev. 2 was issued on<br>February 15, 1990.   |
|         | CRE 14 | e. Relocate Technical Support personnel to within the plant protected area. | Simpson<br>C&A           | To be<br>Determined |  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.                    | ACTION ITEM   | RESPONSIBILITY         | TARGET DATE | COMMENTS   |
|---------|-------------------------|---|------------------------|-------------|--|
| B2      |                         | Implement Nuclear Engineering Department<br>Organizational Improvements:  | Lucas<br>NED           | Complete*   |  |
|         | CRE 1<br>CRE 6          | Complete organization and staffing of Brunswick site NED group.   | Lucas<br>NED           | Complete    | OA   |
|         | CRE 5<br>CRE 7<br>CRE 8 | b. Determine long-range human resource needs.   | Lucas<br>NED           | Complete    | OA   |
|         | CRE 9                   | c. Establish a Brunswick-Raleigh NED<br>rotation program, by developing a<br>policy to include appropriate tasks<br>and skills, candidate performance,<br>schedule and temporary assignments. | Lucas/<br>Brown<br>NED | Complete*   | *NED policy on personnel<br>rotation approved on<br>February 28, 1990. |
|         | CRE 21                  | <ul> <li>Develop detailed and plant specific<br/>implementation plans for standard-<br/>ized site/NED procurement functions.</li> </ul>   | Simpson<br>C&A         | Complete    |  |
|         | CRE 27                  | e. Transfer Brunswick EDBS function and personnel to iNED.  | Lucas/<br>Brown<br>NED | Complete    |  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY    | TARGET DATE | COMMENTS |
|---------|--------|--|-------------------|-------------|----------|
| B3      |        | Implement Nuclear Training Organizational Improvements:  | Martin<br>NTS     | Complete*   |          |
|         | CRA 32 | a. Review activities performed at the E&E Center and plants, to identify work needing more emphasis and tasks that are not being cost effectively performed. |                   | Complete    | OA       |
|         | CRA 33 | <ul> <li>Where appropriate, reallocate training<br/>responsibilities and personnel among<br/>nuclear program training units.</li> </ul>                      |                   | Complete    | OA       |
|         | CRA 34 | c. Redirect organizational focus of re-<br>sources remaining at the E&E Center.  | Martin<br>NTS     | Complete*   |          |
|         | CRA 35 | d. Implement procedures and practices to improve instructor utilization.   | O'Sullivan<br>BTU | Complete*   |          |
|         | CRA 39 | e. Transfer Real-Time Training from<br>all plant organizations to the<br>Brunswick Training Unit, except<br>Operations RTT.                                  |                   | Complete    |          |
|         | CRA 40 | f. Address BTU use of contractors.   |                   | Complete    |          |
|         | CRA 41 | g. Clarify training mission, roles,<br>and responsibilities between BTU<br>and the E&E Center.   |                   | Complete    |          |
|         | CRA 42 | h. Resolve conflicting objectives<br>between BTU and Brunswick Plant<br>and industry regulators.   |                   | Complete    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.           | ACTION ITEM   | RESPONSIBILITY    | TARGET DATE | COMMENTS |
|---------|----------------|---|-------------------|-------------|----------|
| B4      |                | Implement Control & Administration<br>Organizational Improvements:  | Simpson<br>C&A    | Complete    |          |
|         | CRA 3<br>CRA 5 | Clarify roles and responsibilities for completing plans and budgets.  | Smith<br>B&BP     | Complete    |          |
|         | CRA 23         | b. Evaluate Information Services<br>staffing needs and document in<br>Business Plan.                                | George<br>SISU    | Complete    |          |
|         | CRE 23         | c. Transfer all site procurement engineering activities and personnel to Control & Administration.                  | Simpson<br>C&A    | Complete    |          |
|         | CRE 24         | d. Develop Procurement Engineering<br>mission statement, job descriptions,<br>and performance goals.                | Jones<br>Proc Eng | Complete    |          |
|         | CRE 25         | e. Develop plan to limit Procurement<br>Engineering design basis responsibility<br>consistent with the CDO concept. | Simpson<br>C&A    | Complete    |          |
|         | CRE 26         | f. Develop long-range staffing plan<br>for Procurement Engineering  | Jones<br>C&A      | Complete    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY     | TARGET DATE | COMMENTS  |
|---------|--------|--|--------------------|-------------|---|
| B5      |        | Implement Nuclear Plant Support<br>Organizational Improvements:  | Hill<br>NPS        | 06/30/90    |   |
|         | CRA 50 | Undertake thorough review of activities performed by NPSS cost reporting and administrative services units.  | Hill<br>NPS        | Complete    | OA  |
|         | CRA 51 | <ul> <li>Merge NPSS cost and administrative<br/>units and eliminate/downsize activities<br/>and functions not core to Company's<br/>overall objectives.</li> </ul> | Hill<br>NPS        | Complete    | OA  |
|         | CRO 24 | <ul> <li>Establish a stronger role for the Nuclear<br/>Plant Support Section.</li> </ul>   | Hill<br>NPS        | Complete    | OA  |
|         | CRO 26 | <ul> <li>d. Staff the NPSS with individuals who<br/>have plant experience, using rotation<br/>program.</li> </ul>  | Hill<br>NPS        | 06/30/90    | *Manager - Corp. Nuclear<br>Modification/Outage<br>identified; to report in<br>March. |
|         | CRA 52 | e. Standardize remaining corporate nuclear support activities.   | Coats<br>EVP Staff | 06/30/90    |   |

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| IAP NO. | REF.   | ACTION ITEM   |         | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|---|---------|----------------|-------------|----------|
| B6      |        | Implement Outage M<br>Modifications Organi<br>Improvements: |         | Holder<br>OM&M | Complete    |          |
|         | CRA 38 | Reassign and/or<br>training activitie<br>by BCU.            |         | Kelly<br>OM&M  | Complete    |          |
|         | CRE 04 | b. Continue efforts<br>alternative meth<br>modification/ou  | ods for | Kelly<br>OM&M  | Complete    |          |

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| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY  | TARGET DATE | COMMENTS  |
|---------|--------|--|-----------------|-------------|---|
| CI      | CRA 6  | Implement Corporate Nuclear Prioritization Process:  | Wagoner<br>OM&M | Complete*   | *Programs/processes are in<br>place to prioritize new items<br>amd existing backlogs. |
|         |        | Develop guidelines/procedures for use of the prioritization process.   | Wagoner<br>OM&M | Complete    |   |
|         |        | <ul> <li>Develop guidelines/procedures for<br/>linkage between priority ranking<br/>and budget inclusion.</li> </ul> | Wagoner<br>OM&M | Complete*   |   |
|         | CRE 15 | c. Finalize TQ Team efforts to develop corporate prioritization.   | Wagoner<br>OM&M | Complete    |   |
|         | CRE 16 | d. Adapt corporate process of prioritization of work to Brunswick.   | Wagoner<br>OM&M | Complete    | Site processes now incorporate<br>Nuclear Prioritization Process.                     |
|         | CRE 17 | e. Apply prioritization process to new work and existing backlogs.   | Wagoner<br>OM&M | Complete*   |   |

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| IAP NO. | REF.  | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|-------|---|----------------|-------------|---|
| C2      | CRE 2 | Establish A Nuclear Engineering<br>Department Budget Item for Generic Work. | Lucas<br>NED   | Complete    | <ul> <li>Accomplished as part of<br/>1990 Ludgeting process.</li> </ul> |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.  | ACTION ITEM  | RESPONSIBILITY                             | TARGET DATE | COMMENTS   |
|---------|-------|--|--|-------------|--|
| СЗ      | CRE 3 | Establish Budget and Release Process for<br>Non-IPBS Engineering:  | Wagoner<br>OM&M                            | Complete    | 12/18/89 memo from L. V.<br>Wagoner to R. E. Helme,<br>re: Identifying, Scoping, and<br>Scheduling Work through PCN-<br>G0015A, "Small Modifications." |
|         |       | <ul> <li>Develop criteria for this category<br/>of project (e.g., engineering<br/>manhours, type of work, etc.)</li> </ul> | Worth<br>Tech Support                      | Complete    |  |
|         |       | <ul> <li>Estimate number of projects<br/>which will fit this category.</li> </ul>  | Worth<br>Tech Support                      | Complete    |  |
|         |       | <ul> <li>Establish a budget item in 1990</li> <li>Business Plan/budget.</li> </ul>   | Worth<br>Tech Support                      | Complete    |  |
|         |       | <ul> <li>Develop releasing mechanism and<br/>approval levels for funds for<br/>such projects.</li> </ul>                   | Worth Tech Support Wagoner OM&M            | Complete    |  |
|         |       | e. Establish a cost tracking mechanism.  | Worth Tech Support Wagoner OM&M Smith B&BP | Complete    |  |

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| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY      | TARGET DATE | COMMENTS |
|---------|--------|--|---------------------|-------------|----------|
| C4      | CRE 35 | Develop Long-range Planning Budgets for<br>Emerging Issues/Regulations:  | Cutter<br>NSD       | 12/31/90    |          |
|         |        | <ul> <li>Annually, in support of long-range<br/>planning process, coordinate develop-<br/>ment/update of comprehensive cost and<br/>schedule forecast for emerging issues/<br/>regulations.</li> </ul> | Loflin<br>Licensing | 12/31/90    |          |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|------|--|----------------|-------------|--|
| D1      |      | Resolve Surveillance Test Program<br>Questions:  | Starkey<br>BNP | 03/31/90    |  |
|         |      | Develop a plan to sample the     Tech Spec. data base to gauge     accuracy.                                     | Jones<br>ONS   | 03/31/90    |  |
|         |      | <ul> <li>Re-evaluate the Brunswick electrical<br/>distribution system for compliance<br/>with GDC-17.</li> </ul> | Rothman<br>NED | Complete*   | *Completed on 03/08/90.                                      |
|         |      | c. Complete actions in response to LER 1-89-016 (stroke time testing for certain containment isolation valves.)  | Starkey<br>BNP | Complete    | LER submitted 11/1/89,<br>BSEP/89-0961.                      |
|         |      | <ul> <li>d. Improve sampling plan for QA surveillance of Technical Specification requirements.</li> </ul>        | Dorman<br>CQAD | 03/31/90    | Plan approved 12/20/89; to be implemented 1st quarter, 1990. |

<sup>\*</sup> Indicates change from previou

| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY        | TARGET DATE | COMMENTS  |
|---------|------|---|-----------------------|-------------|---|
| D2.1    |      | Improve Management of Maintenance<br>Backlogs:                            | Warden<br>Maintenance | Complete    |   |
|         |      | Apply the Nuclear Prioritization     Process to the maintenance backlog.  | Smith<br>Maintenance  | Complete    | On November 6, 1989, the new prioritization system was implemented.                   |
|         |      | b. Improve utilization of the Automated<br>Maintenance Management System. | Warden<br>Maintenance | Complete    |   |
|         |      | c. Implement a new Maintenance Backlog<br>Management Procedure.           | Warden<br>Maintenance | Complete    | SOP 2.45, "Maintenance<br>Work Order Management"<br>was issued in September,<br>1989. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY        | TARGET DATE | COMMENTS |
|---------|--------|--|-----------------------|-------------|----------|
| D2.2    | CRO 19 | Strengthen Maintenance Planning Functions:   | Warden<br>Maintenance | 06/01/90    |          |
|         |        | Finalize the charter/mission statement of the Brunswick Maintenance Planning Subunit.                          | Musser<br>Maintenance | Complete    |          |
|         |        | b. Complete the position description for the Maintenance Planner/Analyst.                                      | Musser<br>Maintenance | Complete    |          |
|         |        | c. Establish specific guidelines for<br>Planner/Analyst.   | Musser<br>Maintenance | 03/02/90    |          |
|         |        | d. Develop or acquire a formal Maintenance<br>Planner/Analyst Training Program.                                | Musser<br>Maintenance | 05/04/90    |          |
|         |        | e. Implement Planner/Analyst Training<br>Program at Brunswick for existing<br>and prospective Planner Analyst. | Musser<br>Maintenance | 06/01/90    |          |
|         |        | f. Increase the amount and scope of Maintenance planning completed before scheduled outages.                   | Musser<br>Maintenance | 03/02/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | A. TICN ITEM   | RESPONSIBILITY          | TARGET DATE | COMMENTS |
|---------|------|--|-------------------------|-------------|----------|
| D3      |      | Fine Tune MOV Maintenance Program:   | Warden<br>Maintenance   | 06/30/90    |          |
|         |      | Revise OCM-M0500 (lubrication of actuator gear boxes).                               | Warden<br>Maintenance   | Complete    |          |
|         |      | <ul> <li>Review and make necessary changes<br/>to MOV testing procedures.</li> </ul> | Musser<br>Maintenance   | 06/30/90    |          |
|         |      | c. Review adequacy of MOV preventive maintenance program and scheduling.             | Musser<br>Maintenance   | Complete    |          |
|         |      | d. Review engineering procedures for consistency.                                    | Johnson<br>Tech Support | Complete    |          |

<sup>\*</sup> Indicates change from previous month's report.

| REF. | ACTION ITEM   | RESPONSIBILITY   | TARGET DATE   | COMMENTS  |
|------|---|--|---|---|
|      | Develop Post-Maintenance Testing for ASME Code Repairs: | Helme<br>Tech Support  | Complete  |   |
|      | a. Complete development of ENP-16.12.                   | Helme<br>Tech Support  | Complete  |   |
|      | b. Complete development of PLP-08.                      | Helme<br>Tech Support  | Complete  |   |
|      | KU.   | Develop Post-Maintenance Testing for ASME Code Repairs:  a. Complete development of ENP-16.12. | Develop Post-Maintenance Testing for ASME Code Repairs:  a. Complete development of ENP-16.12. Helme Tech Support  b. Complete development of PLP-08. Helme | Develop Post-Maintenance Testing for ASME Code Repairs:  a. Complete development of ENP-16.12. Helme Complete Tech Support  b. Complete development of PLP-08. Helme Complete |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.             | ACTION ITEM   | RESPONSIBILITY         | TARGET DATE | COMMENTS  |
|---------|------------------|---|------------------------|-------------|---|
| D5      | CRO 13<br>CRO 14 | Implement Recommendations of HPCI<br>Reliability-Centered Maintenance Study:  | Helme<br>Tech Support  | 02/28/91    | HPCI engineer has accepted offer of employment. |
|         |                  | a. Review HPCI RCM and list recommendations, evaluate and prioritize recommendations, categorize recommendations, perform cost/benefit analysis of recommendations, and perform potential problem analysis. | Helme<br>Tech Support  | 04/15/90    |   |
|         |                  | b. Obtain management direction on recommendations.  | Helme<br>Tech Support  | 05/31/90    |   |
|         |                  | c. Implement changes requiring procedure revisions only.  | Helme<br>Tech Support  | 11/01/90    |   |
|         |                  | d. Initiate PID's on items requiring modifications, if any.   | Helme<br>Tech Support  | 09/01/90    |   |
|         |                  | e. Obtain vendor concurrence on recommendations affecting vendor recommendations.   | Helme<br>Tech Support  | 11/01/90    |   |
|         | CRO 15           | f. Initiate diesel generator RCM in conjunction with CNS SSFI on diesel generators, by performing actions in (a.) above for diesels.  | Helme<br>Tech Support  | 12/31/90    |   |
|         |                  | g. Present results to management of HPCI work to date.  | Heline<br>Tech Support | 11/01/90    |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY        | TARGET DATE           | COMMENTS |
|---------|--------|---|-----------------------|-----------------------|----------|
| D5      |        | h. Establish program to review impact of HPCI RCM quarterly.  | Helme<br>Tech Support | Beginning<br>11/01/90 |          |
|         | CRO 16 | Assess value of RCM for RCIC and other safety systems.  | Helme<br>Tech Support | 02/01/91              |          |
|         |        | <ol> <li>Repeat actions of HPCI RCM for<br/>diesel generators, starting with<br/>(b.) above.</li> </ol> | Helme<br>Tech Support | Beginning<br>01/01/91 |          |
|         | CRO 17 | k. Present results of RCIC and other safety systems' RCM review to management with recommendations      | Helme<br>Tech Support | 02/28/91              |          |

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| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|------|---|----------------|-------------|--|
| D6      |      | Address Service Water System Design<br>Issues:  | Brown<br>NED   | 11/30/90    |  |
|         |      | Issue final report documenting hydraulic bases for system and system compliance with the bases.   | Bishop<br>NED  | Complete    | Issued 12/28/89.   |
|         |      | <ul> <li>Complete review of SW mods. to<br/>ensure that they are encompassed<br/>by design analyses and test<br/>activities.</li> </ul> | Bishop<br>NED  | 04/30/90    | Initial review completed 10/3/89.  |
|         |      | c. Complete installation of upgraded cross-tie valves.  | Bishop<br>NED  | 11/30/90    | *Tied to Unit 1 Refueling<br>Outage. Unit 2 complete.                                    |
|         |      | d. Complete upgrade of fourth SW pump motor.  | Bishop<br>NED  | Complete    |  |
|         |      | e. Establish temperature monitoring program to track remaining life for SW pump motors.   | Bishop<br>NED  | Complete    |  |
|         |      | f. Issue final SW project report.   | Bishop<br>NED  | Complete    | Issued 12/29/89.   |
|         |      | g. Perform a safety system functional inspection (SSFI) of the SW system.   | Jones<br>ONS   | Complete    | The inspection was completed 12/20/89 and the report is scheduled to be issued 02/01/90. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. REF. | ACTION ITEM   | RESPONSIBILITY                | TARGET DATE | COMMENTS  |
|--------------|---|-------------------------------|-------------|---|
| D7           | Confirm Design Basis for Key Brunswick<br>Systems:  | Brown<br>NED                  | 12/31/91    |   |
|              | a. Complete the United Engineers & Constructors (UE&C) and General Electric System Design Criteria Turnover Project.  | Bishop<br>NED                 | 12/31/91    | *Project schedule and<br>plan have been completed<br>and submitted for manage-<br>ment approval. Review of<br>SW, HPCI, and SLC open items<br>for trends and generic issues has<br>begun. |
|              | <ul> <li>Complete the UE&amp;C Piping Design<br/>Turnover Project.</li> </ul>   | Langlois<br>NED               | 12/31/91    | *29.25% completed.  |
|              | c. Evaluate the results of the SW mod-<br>ification review and SSFI findings<br>and the HPCI and SLC SSFI results, and<br>identify and document any further | Brown<br>NED<br>Bishop<br>NED | 06/30/90    | SSFI completed 12/20/89.  |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|------|--|----------------|-------------|---|
| D8      |      | Complete Update of Corporate and Site Design Procedures. | Brown<br>NED   | 03/31/90    | *27 procedures,<br>10 revisions complete/<br>approved, 1 revision in<br>development, 10 voided,<br>2 combined, 3 in review,<br>1 in approval cycle. |
|         |      |  |                |             |   |

| IAP NO. | REF.           | ACTION ITEM   | RESPONSIBILITY        | TARGET DATE | COMMENTS  |
|---------|----------------|---|-----------------------|-------------|---|
| D9      |                | Implement Corrective Action Program Improvements:   | Harness<br>BSEP Mgr   | 04/30/90    |   |
|         | CRO 3          | Develop a Brunswick nonconformance policy statement.  | Harness<br>BSEP Mgr   | Complete    | PGMM 90-002, revision 1.  |
|         | CRO 4<br>CRO 5 | <ul> <li>Establish incentives for self-<br/>identification of nonconformances.</li> </ul>                 | Harness<br>BSEP       | Complete    | PGMM 90-002, revision 1.  |
|         |                | <li>c. lose revisions to PLP-04 to lower<br/>threshold levels and improve trending<br/>and training.</li> | Moyer<br>BSEP         | 03/31/90    | Being driven, in part, by<br>the corporate Corrective<br>Action Task Force. |
|         | CRO 6          | d. Complete additional training on PLP-04.  | Moyer<br>BSEP         | 04/30/90    |   |
|         |                | e. Identify a Brunswick corrective action program coordinator.  | Harness<br>BSEP       | Complete    |   |
|         |                | f. Identify a senior Human Performance<br>Evaluation System (HPES) coordinator<br>at Brunswick.           | Harness<br>BSEP       | Complete    |   |
|         |                | g. Issue PLP-06, System Engineer<br>Program.  | Helme<br>Tech Support | Complete    |   |

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| LAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY  | TARGET DATE | COMMENTS |
|---------|------|--|-----------------|-------------|----------|
| D10     |      | Develop and Institutionalize Corporate<br>Corrective Action Program:                   | Watson<br>NGG   | 12/31/90    |          |
|         |      | Establish a group task force to<br>develop the corporate Corrective<br>Action Program. | Watson<br>NGG   | Complete    |          |
|         |      | b. Complete task force assignment.   | Burkhart<br>NPS | 12/31/90    |          |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY  | TARGET DATE | COMMENTS   |
|---------|------|--|-----------------|-------------|--|
| D11     |      | Develop Corporate Program for Consistent<br>Performance of Safety Reviews:   | Crawford<br>CNS | 06/15/90    |  |
|         |      | a. Complete development of a corporate<br>program to ensure a consistent method<br>for performing safety reviews (10CFR50.59),<br>incorporating the best features from<br>CP&L's three nuclear sites and supporting<br>organizations, and NUMARC guidance. | Crawford<br>CNS | Complete*   | *Program Manual approved<br>on February 14, 1990.  |
|         |      | <ul> <li>Procedure development, training, and<br/>implementation of the program.</li> </ul>  | Martin<br>NTS   | 06/15/90    | Adjunct instructors have been identified. Lesson plans are being developed. Identification of plant procedures needing revision is underway. |

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| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|--------|---|----------------|-------------|---|
| D12     |        | Improve Business Planning Process:  | Simpson<br>C&A | 06/30/90    |   |
|         | CRA 1  | <ul> <li>Formalize the process for initiating<br/>and finalizing budget and business<br/>plan targets.</li> </ul>                                     | Smith<br>B&BP  | 96/30/90    |   |
|         | CRA 2  | <ul> <li>Enhance the business planning process<br/>to clarify the "roll down" from the<br/>long-range plan and "roll into" the<br/>budget.</li> </ul> | Simpson<br>C&A | Complete    |   |
|         | CRA 10 | <ul> <li>Ensure that business plans and<br/>budgets are receiving appropriate<br/>attention.</li> </ul>   | Simpson<br>C&A | Complete    |   |
|         |        | d. Ensure contents of business plans are appropriately communicated.  | Smith<br>B&BP  | Complete*   |   |
|         |        | Improve consistency between the business plan, the long-range plan, and the backlog of modification projects.   | Simpson<br>C&A | Complete    |   |
|         |        | <ol> <li>Assign budget and cost control<br/>responsibilities for corporate<br/>programs to support departments.</li> </ol>                            | Simpson<br>C&A | Complete    | C. S. Smith memo to file,<br>dated 01/04/90.<br>Re: CRESAP Recommendations. |

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| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY         | TARGET DATE | COMMENTS   |
|---------|------|---|------------------------|-------------|--|
| D13     |      | Review BNP Procedures for Compliance with PAM Intent:   | Hill<br>NPS            | Complete*   |  |
|         |      | Develop list of criteria to utilize in procedure review.  | Frazier/Daniels<br>NPS | Complete    |  |
|         |      | <ul> <li>Obtain copies of recently issued<br/>procedures (since 7/1/89) and<br/>perform review.</li> </ul>                                  | Daniels<br>NPS         | Complete    | Report issued 12/28/89.                          |
|         |      | <ul> <li>If deviations of significance exist,<br/>recommend corrective actions to bring<br/>procedure development in compliance.</li> </ul> | Simpson<br>C&A         | Complete*   | *Response to report issued<br>February 27, 1990. |

| IAP NO. | REF.             | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|------------------|--|----------------|-------------|---|
| D14     | CRE 20<br>CRE 22 | Improve Consistency of Procurement<br>Processes by Nuclear Plants:   | Hill<br>NPS    | 10/01/90    | Items h - p dropped from this<br>action item, per direction from<br>December 11, 1989 Nuclear<br>Senior Management meeting. |
|         |                  | Assign Manager, Corporate Nuclear     Technical Support to manage tasks     a through h.   | Hill<br>NPS    | Complete    | Assigned task<br>11/17/89.  |
|         |                  | <ul> <li>Identify all related and overlapping<br/>Cresap, DET, and IAP recommendations<br/>and other regulatory or Company<br/>activities.</li> </ul>                | Waldorf<br>NPS | Complete    |   |
|         |                  | c. Summarize results of "b" and provide for ranagement review.   | Waldorf<br>NPS | Complete*   |   |
|         |                  | d. Interview individually affected NGG<br>managers and Senior VP, NGG, to obtain<br>management expectations in view of<br>their review of summarized results in "c". | Waldorf<br>NPS | 04/15/90    |   |
|         |                  | e. Summarize interview results and transmit to interviewees.   | Waldorf<br>NPS | 05/15/90    |   |
|         |                  | <ol> <li>Develop a definitive set of management<br/>objectives based on the expectations<br/>gathered during the interviews.</li> </ol>                              | Waldorf<br>NPS | 07/01/90    |   |
|         |                  | g. Present objectives to NGG dept. heads<br>and Sr. VP, NGG, and obtain feedback<br>on needed changes and endorsement of<br>agreed-to objectives.                    | Waldorf<br>NPS | 08/15/90    |   |

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| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY                | TARGET DATE | COMMENTS |
|---------|--------|---|-------------------------------|-------------|----------|
| D15     | CRE 36 | Require NSD Involvement in Regulatory-<br>Driven Modifications:                                     | Cutter<br>NSD                 | 12/31/90    |          |
|         |        | Develop NDS/NED interface document to ensure up-front, continued, and close-out involvement of NSD. | Loflin/Licensing<br>Lucas/NED | 07/31/90    |          |
|         |        | b. Revise NSD and NED work flow procedures, as necessary.   | Loflin/Licensing<br>Luczs/NED | 12/31/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|--|----------------|-------------|----------|
| D16.1   | CRO 25 | Increase Role of NPS in Development of<br>Consistency among Nuclear Plants:  | Cutter<br>NSD  | 05/31/90    |          |
|         |        | Direct NPS to identify, cost justify, and pursue opportunities to achieve consistency among the nuclear projects, where warranted.                                 | Cutter<br>NSD  | Complete    | OA       |
|         |        | <ul> <li>Direct NPS to provide focused<br/>direction to Operations, Maintenance,<br/>Technical Support, and Outage<br/>managers at the 3 nuclear sites.</li> </ul> | Cutter<br>NSD  | Complete    | OA       |
|         |        | c. Specify within the NPS business plan those factors that will be targeted for assessment or surveillance during the year.  | Hill<br>NPS    | 05/31/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|--|----------------|-------------|----------|
| D16.2   | CRE 38 | Formalize Initiatives to Standardize<br>Processes and Procedures:  | Cutter<br>NSD  | 12/31/90    |          |
|         |        | Assign NPS the responsibility for for standardizing processes.   | Cutter<br>NSD  | Complete    |          |
|         |        | <ul> <li>Develop an action plan that<br/>identifies major candidate processes,<br/>and schedules evaluations.</li> </ul> | Hill<br>NPS    | 05/31/90    |          |
|         |        | c. Assemble teams to conduct evaluations and make recommendations.   | Hill<br>NPS    | 12/31/90    |          |

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| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|---|----------------|-------------|----------|
| D17     | CRA 24 | Increase use of ISD's Directives and Resources:   | Simpson<br>C&A | Complete    |          |
|         |        | Establish SISU as point of coordin-<br>ation for information system<br>resource justification.    | George<br>SISU | Complete    |          |
|         |        | <ul> <li>Utilize ISD guidelines for hardware<br/>and software requisition/replacement.</li> </ul> | George<br>SISU | Complete    |          |
|         |        | <ul> <li>Establish SISU as point of coordination<br/>for ISD-sponsored training.</li> </ul>       | George<br>SISU | Complete    |          |
|         | CRA 25 | d. Formalize activities of site computer users forum.   | George<br>SISU | Complete    |          |
|         |        | e. Ensure that BNP personnel are aware of the resources available through SISU.                   | George<br>SISU | Complete    |          |

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| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|------|---|----------------|-------------|----------|
| D18     |      | Submit Simulator Certification:   | Martin<br>NTS  | 12/31/90    |          |
|         |      | <ul> <li>Integrate and complete he test<br/>program for the upgraded boiler/core<br/>models.</li> </ul> | Geise<br>BTU   | Complete*   |          |
|         |      | <ul> <li>Complete test program required for certification.</li> </ul>                                   | Geise<br>BTU   | 09/01/90    |          |
|         |      | c. Complete document to support certification.  | Geise<br>BTU   | 12/01/90    |          |
|         |      | d. Submit certification package to management for review.   | Geise<br>BTU   | 12/01/90    |          |
|         |      | e. Submit package to NRC.   | Geise<br>BTU   | 12/31/90    |          |

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| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|---|----------------|-------------|----------|
| D19.1   | CRA 36 | Implement System for Responding to<br>Training Requests:  | Martin<br>NTS  | 05/31/90    |          |
|         |        | Provide for coordination of requests through a single point of contact: develop criteria for screening, establish committee for review, and integrate reviews into periodic meetings. | Martin<br>NTS  | 05/31/90    |          |
|         |        | b. Create mechanism for transfer of<br>funds from plant to training section<br>for expanded training scope or requests<br>for new services  | Martin<br>NTS  | 05/31/90    |          |

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| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|--------|---|----------------|-------------|----------|
| D19.2   | CRA 37 | Provide Coordinated Response to<br>Regulatory-Related Training Requests:  | Martin<br>NTS  | 05/31/96    |          |
|         |        | a. Develop regulatory commitment data<br>base for training activities:<br>match requesting agency with request<br>and company response, update data base<br>interactively to ensure it contains a<br>living history of responses. | Martin<br>NTS  | 05/31/90    |          |
|         |        | <ul> <li>Establish mechanisms to screen new<br/>regulatory-related requests against<br/>past initiatives: ensure that<br/>responses to regulatory agencies take<br/>into account historical commitments.</li> </ul>               | Martin<br>NTS  | 05/31/90    |          |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY         | TARGET DATE | COMMENTS                               |
|---------|------|--|------------------------|-------------|--|
| D20     |      | Revise Standing Instructions Procedure to Require Index Log: | Blackmon<br>Operations | Complete    | OG-01, revision 10,<br>dated 10/24/89. |
|         |      | a. Approve revised Standing Instructions.                    | Simon<br>Operations    | Complete    |  |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY | TARGET DATE | COMMENTS |
|---------|------|--|----------------|-------------|----------|
| D21     |      | Review SWFCG Charter/Guides for Current<br>Goals, Priorities:  | Peeler<br>OM&M | 07/31/90    |          |
|         |      | a. Review current SWFCG Process.   | Peeler<br>OM&M | Complete    |          |
|         |      | b. Compare with existing procedures.   | Peeler<br>OM&M | Complete    |          |
|         |      | c. Draft new SWFCG procedures.   | Peeler<br>OM&M | Complete    |          |
|         |      | d. SWFCG review new procedure.   | Peeler<br>OM&M | 03/02/90    |          |
|         |      | e. AMMS process review (possible changes to support SWFCG, incorporate changes into SWFCG procedures). | Peeler<br>OM&M | Complete    |          |
|         |      | f. Revise SWFCG procedures as necessary following review.  | Peeler<br>OM&M | 04/06/90    |          |
|         |      | g. Approve and implement procedure.  | Peeler<br>OM&M | 05/04/90    |          |
|         |      | h. Verify adequacy of new procedure.   | Peeler<br>OM&M | 07/31/90    |          |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY                                      | TARGET DATE | COMMENTS                          |
|---------|------|--|---|-------------|-----------------------------------|
| D22     |      | Implement Tagging and Labeling<br>Improvement Program:         | Warden<br>Maintenance                               | Complete    |                                   |
|         |      | a. Provide draft recommendations.                              | Hagewood<br>Maintenance<br>Strickland<br>Operations | Complete    |                                   |
|         |      | b. Management Review.  | Warden<br>Maintenance<br>Blackmon<br>Operations     | Complete    |                                   |
|         |      | c. Appoint label coordinator and review.                       | Harness<br>BSEP<br>Warden<br>Maintenance            | Complete    |                                   |
|         |      | d. Centralize equipment and personnel.                         | Hagewood<br>Maintenance<br>Strickland<br>Operations | Complete    |                                   |
|         |      | e. Draft procedure and interface agreement.                    | Hagewood<br>Maintenance                             | Complete    |                                   |
|         |      | f. Labeling procedure approved, and action plan for retagging. | Hagewood<br>Maintenance                             | Complete    | AI-97, Rev. 2, approved 01/09/90. |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY        | TARGET DATE | COMMENTS   |
|---------|------|--|-----------------------|-------------|--|
| D23     |      | Integrate Preventative Maintenance<br>Vibration Program with ASME Sec. XI IST<br>Program:  | Helme<br>Tech Support | 09/01/90    |  |
|         |      | Approve and implement a Vibration     Monitoring Procedure.  | Helme<br>Tech Support | Complete    | ENP 2702.2 approved 11/28/89.  |
|         |      | <ul> <li>Ensure all equipment is marked,<br/>indicating points from which to<br/>take readings.</li> </ul>   | Helme<br>Tech Support | 06/30/90*   | *Equipment will be marked as<br>baseline data is taken in order<br>to reduce radiation exposure. |
|         |      | <ul> <li>Purchase data collector instrumentation<br/>to be used to collect the vibration<br/>data.</li> </ul>  | Helme<br>Tech Support | 03/31/90*   | *Purchase order issued for this equipment. Delivery expected in March.                           |
|         |      | <ul> <li>d. Provide Real-Time Training to Auxiliary<br/>Operators on operation of data<br/>collectors.</li> </ul>  | Helme<br>Tech Support | Complete    |  |
|         |      | <ul> <li>Develop reference values and baselines<br/>to establish the initial points and<br/>determine the "alert" and "required<br/>action" ranges.</li> </ul> | Helme<br>Tech Support | 06/30/90*   | *This task delayed due to late<br>arrival of needed equipment<br>(D23.c).                        |
|         |      | f. After establishing mark points and ranges, revise PT's accordingly.   | Helme<br>Tech Support | 08/31/90    |  |

<sup>\*</sup> Indicates change from previous month's report.

 IAP NO.
 REF.
 ACTION ITEM
 RESPONSIBILITY
 TARGET DATE
 COMMENTS

 D24
 Implement Budgeting of Small Engineering Projects.
 Helme Tech Support
 Complete

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACT   | ION ITEM   | RESPONSIBILITY  | TARGET DATE | COMMENTS |
|---------|--------|---|--|-----------------|-------------|----------|
| D25     |        | Use Project Management Approach in Planning/Execution of Outages. |  | Harrell<br>OM&M | Complete    |          |
|         | CRO 20 |   | Adopt a modified project management approach to planning and executing unit outages. | Harrell<br>OM&M | Complete    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY  | TARGET DATE | COMMENTS   |
|---------|--------|---|-----------------|-------------|--|
| D26     | CRO 18 | Formalize Plant Work Schedule Adherence<br>Control:   | Harness<br>BSEP | Complete    |  |
|         |        | a. Issue a policy statement that establishes as a goal Maintenance supervisors scheduling 80% of their manpower on the weekly schedule developed by the Site Work Force Control Group (SWFCG).  | Harness<br>BSEP | Complete    | Reference PGMM 89-003<br>dated 12/14/89.   |
|         |        | <ul> <li>Establish a practice of holding<br/>accountable anyone who makes a<br/>decision to interrupt or postpone a<br/>scheduled job.</li> </ul>   | Harness<br>BSEP | Complete    | Reference PGMM 89-003<br>dated 12/14/89.   |
|         |        | c. Direct the SWFCG to issue weekly to Section/Unit Managers an annotated copy of the previous week's schedule that shows for those scheduled jobs which were interrupted or not started: reason for the decision, person who made decision, number of manhours | Holder<br>OM&M  | Complete    | SOP-2.41, rev. 2, 01/22/90, addresses this accountability and documents per Attachment A of the SOP. |

diverted to other work, and impact on

plant.

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.             | ACTION ITEM   | RESPONSIBILITY        | TARGET DATE | COMMENTS   |
|---------|------------------|---|-----------------------|-------------|--|
| D27     | CRO 10<br>CRO 11 | Improve tracking/disposition of temporary repairs/conditions to expedite elimination:   | Helme<br>Tech Support | 03/30/90    |  |
|         |                  | Identify temporary conditions that require tracking and disposition at BNP.   | Helme<br>Tech Support | Complete    | The types of conditions which are termed as "temporary conditions" have been identified. The definition will be formalized in PLP-011, Procedure for the Tracking of Plant Temporary Conditions. |
|         |                  | <ul> <li>Designate a unit manager to track each<br/>type of temporary condition.</li> </ul>   | Harness<br>BSEP       | Complete    |  |
|         |                  | c. Establish a priority for close-out efforts through application of the site-wide nuclear plant prioritization system.   | Helme<br>Tech Support | Complete    | Temporary conditions are prior-<br>itized using BSP-36. Review<br>and closeout will occur routinely<br>at the monthly PNSC meeting.  |
|         |                  | d. Assign responsibility for each item, with completion dates assigned.   | Harness<br>BSEP       | Complete    |  |
|         |                  | e. Track performance against targets: report status monthly to BNP Section/ Project management; include assessment of schedule deviations/technical problems with corresponding corrective actions; assess the significance of backlog quarterly; and adjust priorities | Helme<br>Tech Support | 03/30/90*   | *First report will be issued in March.   |

accordingly.

<sup>\*</sup> Indicates change from previous month's report.

# BRUNSWICK NUCLEAR PROJECT

| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY        | TARGET DATE | COMMENTS |
|---------|------|--|-----------------------|-------------|----------|
| D27     |      | f. Proceduralize program to track,<br>disposition and control temporary<br>repairs.  | Helme<br>Tech Support | 03/30/90    |          |
|         |      | g. Incorporate into applicable BNP procedures: committee review/ approval of temporary conditions; prioritization of close-outs; requirement to develop detailed support for each extension request requirement to develop detailed support for each extension request; and backlog significance assessment. | Helme<br>Tech Support | 03/30/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY            | TARGET DATE | COMMENTS                                  |
|---------|------|---|---------------------------|-------------|---|
| D28     |      | Revise EOP's to Simplify and Match<br>BWROG Guidelines: | Biackmon<br>Operations    | 12/31/90    |   |
|         |      | a. Prepare PSTG.  | Sawtschenko<br>Operations | Complete    | Reference OI-37 (draft).                  |
|         |      | b. Prepare writer's guide.                              | Sawtschenko<br>Operations | Complete    | Reference OI-28, rev. 14, dated 12/18/89. |
|         |      | c. Write procedures.                                    | Sawtschenko<br>Operations | 04/30/90    |   |
|         |      | d. Preliminary verification.                            | Sawtschenko<br>Operations | 06/25/90    |   |
|         |      | e. Preliminary validation                               | Sawtschenko<br>Operations | 06/25/90    |   |
|         |      | f. Incorporate changes.                                 | Sawtschenko<br>Operations | 08/06/90    |   |
|         |      | g. Final verification and validation.                   | Sawtschenko<br>Operations | 10/01/90    |   |
|         |      | h. Training.  | Sawtschenko<br>Operations | 10/22/90    |   |
|         |      | i. Follow-up training, if required.                     | Sawtschenko<br>Operations | 12/31/90    |   |
|         |      | j. Incorporate changes, approve.                        | Sawtschenko<br>Operations | 12/31/90    |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY   | TARGET DATE | COMMENTS |
|---------|------|--|--|-------------|----------|
| D29     |      | Implement NGG Guideline Re: Structure of CP&L ISI Programs, and Establishment of 6-month Information Exchanges:  | Hill<br>NPS  | 06/05/90    |          |
|         |      | <ul> <li>Assign individual within Corporate<br/>Nuclear Technical Support Unit to<br/>manage this task.</li> </ul>   | Waldorf<br>NPS   | Complete    |          |
|         |      | <ul> <li>Assign individual from designated<br/>departments to participate and support<br/>this task: BNP, HNP, RNP, NED.</li> </ul>  | Dept. Mgrs<br>BNP/HNP/RNP<br>NED                         | Complete    |          |
|         |      | <ul> <li>Assigned individuals meet to establish<br/>the desired "basic structure"<br/>of CP&amp;L's ISI programs (responsibility<br/>and organization structure).</li> </ul> | Bauer<br>NPS   | Complete    |          |
|         |      | d. Summarize desired structure and identify<br>any inconsistencies between nuclear<br>project departments with recommendations<br>as to final structure.                     | Bauer<br>NPS   | Complete*   |          |
|         |      | e. Obtain Senior Management decision on recommendations.   | Hill, NPS<br>Cutter, NSD<br>Watson, NGG                  | 03/30/90    |          |
|         |      | <ul> <li>f. Draft NGGG and action steps for<br/>implementation for each affected<br/>department.</li> </ul>  | Assigned NPS Task Manager and assigned support personnel | 05/01/90    |          |
|         |      | g. Transmit Nuclear Generation Group<br>Guideline for approval.  | Frazier<br>NPS   | 05/05/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY                            | TARGET DATE | COMMENTS |
|---------|------|--|---|-------------|----------|
| D29     |      | h. Transmit action steps for approval.   | Hill<br>NPS                               | 05/05/90    |          |
|         |      | i. Approve Nuclear Generation Group<br>Guideline.  | Designated<br>Dept. Mgrs &<br>Watson, NGG | 06/05/90    |          |
|         |      | <ol> <li>Approve action steps for implementing<br/>steps as called for in Implementation<br/>guideline.</li> </ol> | Designated Dept. Mgrs & Witson, NGG       | 06/05/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.   | ACTION ITEM   | RESPONSIBILITY              | TARGET DATE | COMMENTS   |
|---------|--|---|-----------------------------|-------------|--|
| D30     |  | Implement Actions for Administrative Cost Containment:  | Simpson<br>C&A              | 06/30/90    |  |
|         | CRA 11<br>CRA 12<br>CRA 15                     | <ul> <li>Eliminate/consolidate financial<br/>reports and improve accounting and<br/>financial reporting processes.</li> </ul> | Boyte<br>CC&A               | 06/30/90    |  |
|         | CRA 13   | <ul> <li>Evaluate and recommend cost containment methodologies.</li> </ul>  | Boyte<br>CC&A               | 06/30/90    |  |
|         | CRA 14   | c. Eliminate/minimize performance of finan-<br>ial functions within non-financial units.                                      | Simpson<br>C&A              | Complete    | OA   |
|         | CRA 16   | d. Identify and eliminate accounting process inefficiencies.  | Boyte<br>CC&A               | 06/30/90    |  |
|         | CRA 26<br>CRA 27<br>CRA 28<br>CRA 29<br>CRA 31 | e. Improve contracting practices.   | Gray<br>M&CS                | 06/30/90    |  |
|         | CRA 17<br>CRA 18                               | f. Improve effectiveness of secretarial/<br>clerical support.   | Willetts<br>Office Services | 06/30/90    |  |
|         | CRA 19<br>CRA 20<br>CRA 21<br>CRA 22           | g. Improve document control practices.  | Kesmodel<br>Records Mgmt    | 06/30/90    | A goal of reducing distribution of procedures by 10% has been established. |
|         | CRE 28<br>CRE 29<br>CRE 30<br>CRE 31           | h. Re-evaluate the Equipment Database<br>System (EDBS) development effort,<br>and modify direction as appropriate.            | Jones<br>Proc Eng           | 03/31/90    |  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY           | TARGET DATE | COMMENTS |
|---------|------|---|--------------------------|-------------|----------|
| D31     |      | Consolidate, Update, Simplify BNP<br>Procedures:  | Simpson<br>C&A           | 09/30/90    |          |
|         |      | <ul> <li>Identify and document all site<br/>procedures, including purpose,<br/>content, administrator, and<br/>distribution.</li> </ul> | Kesmodel<br>Records Mgmt | Complete*   |          |
|         |      | b. Identify and evaluate relevant administrative processes.   | Kesmodel<br>Records Mgmt | Complete*   |          |
|         |      | c. Identify regulatory bases for procedures.  | Kesmodel<br>Records Mgmt | 03/31/90    |          |
|         |      | d. Develop evaluation schedule.   | Kesmodel<br>Records Mgmt | Complete    |          |
|         |      | e. Conduct evaluations and update, consolidate, simplify, and eliminate procedures.   | Kesmodel<br>Records Mgmt | 09/30/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|------|---|----------------|-------------|--|
| E1      |      | Define, Track Operational and Management<br>Performance; Document Goals to be Used<br>to Manage Ferformance:                                      | Starkey<br>BNP | Complete    |  |
|         |      | Develop preliminary department goals for 1990 - 1994.   | Starkey<br>BNP | Complete    |  |
|         |      | <ul> <li>Direct Section Managers to develop<br/>section goals for 1990 - 1994 which<br/>support department goals.</li> </ul>                      | Starkey<br>BNP | Complete    | Memo from R. B.<br>Starkey, Jr. dated<br>11/29/89. |
|         |      | c. Direct Section Managers to ensure<br>that goals are established for all<br>levels of their organizations which<br>support their section goals. | Starkey<br>BNP | Complete    |  |
|         |      | d. Review section goals.  | Starkey<br>BNP | Complete    | Section goals reviewed by 12/31/89.                |
|         |      | Revise department, section, and lower level goals as necessary.   | Starkey<br>BNP | Complete    | No revisions were deemed necessary.                |

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| IAP NO. | REF.                       | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|----------------------------|---|----------------|-------------|--|
| E2      | CRO 1<br>CRO 2<br>CRA 7    | Ensure Improvement Programs Are Implemented/Monitored:                      | Starkey<br>BNP | 03/31/90*   |  |
|         | CRA 9<br>CRA 48<br>CRE 18  | Identify programs/initiatives requiring completion at Brunswick.            | Starkey<br>BNP | Complete    | Letter dated 01/03/90 from W. W. Simpson documented that this activity was completed on 12/18/89.              |
|         | CRE 19<br>CRO 12<br>CRO 21 | <ul> <li>Designate a project manager for each project.</li> </ul>           | Starkey<br>BNP | Complete    | Letter dated 01/17/90<br>from R. B Starkey designated<br>8 project managers for the<br>8 improvement programs. |
|         | CRO 22<br>CRO 23           | <ul> <li>Establish a completion plan for each project.</li> </ul>           | Starkey<br>BNP | 03/31/90*   | *Completion plans and tracking<br>mechanisms for certain<br>programs are still under<br>development/review.    |
|         |                            | <ul> <li>d. Establish a tracking mechanism<br/>for each project.</li> </ul> | Starkey<br>BNP | 03/31/90*   | *See E2.c.   |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY    | TARGET DATE | COMMENTS   |
|---------|------|--|-------------------|-------------|--|
| E3      |      | Revise LOR Program, Emphasizing Effective<br>Control Room Log Entries: | O'Sullivan<br>BTU | 03/30/90    |  |
|         |      | Revise LOR-SIM-GEN01 to add emphasis to log-keeping practices.         | Sosler<br>BTU     | Complete    |  |
|         |      | <ul> <li>Deliver training during Phase I<br/>LOR 1990.</li> </ul>      | Sosler<br>BTU     | 03/30/90    | Training schedule has<br>been finalized with LOR<br>Phase I from 02/19 - 3/30. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. RI | EF. A | CTION ITEM  | RESPONSIBILITY                | TARGET DATE | COMMENTS |
|------------|-------|---|-------------------------------|-------------|----------|
| E4.1       |       | sue Integrated Audit/Surveillance<br>lan:   | Banks<br>CQAD                 | 12/31/90    |          |
|            | a.    | Identify BNP engineering activities.  | Whitehead/<br>Dorman*<br>CQAD | Complete    |          |
|            | b.    | Define QA Auditing Unit and BNP QA/QC Unit audit/surveillance responsibilities for 1990.  | Whitehead/<br>Dorman*<br>CQAD | Complete    |          |
|            | c.    | Implement BNP engineering audit/<br>surveillance plan.                                    | Whitehead/<br>Dorman*<br>CQAD | Complete    |          |
|            | d     | Evaluate results to determine if increased and more effective overview has been achieved. | Whitehead/<br>Dorman*<br>CQAD | 12/31/90    |          |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY                         | TARGET DATE | COMMENTS |
|---------|------|---|--|-------------|----------|
| E4.2    |      | Develop Corporate QA Performance-<br>based Overview Plan:     | Banks<br>CQAD                          | 12/31/90    |          |
|         |      | a. First draft developed.                                     | Whitehead/Rose/<br>Dorman/Baur<br>CQAD | Complete    |          |
|         |      | b. Issue draft for comments.                                  | Whitehead/Rose/<br>Dorman/Baur<br>CQAD | Complete    |          |
|         |      | c. Resolve comments and make presentation to CQAD management. | Whitehead/Rose/<br>Dorman/Baur<br>CQAD | 07/31/90    |          |
|         |      | d. Resolve comments and obtain necessary approvals.           | Whitehead/Rose/<br>Dorman/Baur<br>CQAD | 10/31/90    |          |
|         |      | e. Implement plan.  | Whitehead/Rose/<br>Dorman/Baur<br>CQAD | 12/31/90    |          |

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| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY    | TARGET DATE | COMMENTS |
|---------|------|--|-------------------|-------------|----------|
| E4.3    |      | Adjust Audit Improvement Plans in<br>Progress to Address DET Conclusions:                        | Banks<br>CQAD     | Complete*   |          |
|         |      | a. Identify adjustments required.  | Whitehead<br>CQAD | Complete    |          |
|         |      | Incorporate into ongoing improve-<br>ment plans; create new improve-<br>ment plans as necessary. | Whitehead<br>CQAĐ | Complete*   |          |

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| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY     | TARGET DATE | COMMENTS   |
|---------|------|---|--------------------|-------------|--|
| E5      |      | Analyze Methods of Independent<br>Assessments for Performance Evaluation:   | Banks<br>CQAD      | 12/31/90    |  |
|         |      | a. Select members for Project Quality Team to analyze nuclear evaluation and oversight functions.   | Eury<br>EVP        | Complete    |  |
|         |      | <ul> <li>Gather data on industry evaluations<br/>and programs to incorporate best<br/>practices into Company programs.</li> </ul>                   | Bowles/PQT<br>CQAD | Complete*   | *Initial data gathering complete.<br>Additional contacts will be<br>made if it appears beneficial. |
|         |      | <ul> <li>Identify desired changes in nuclear<br/>evaluation and oversight functions<br/>and attendant organizational<br/>structures.</li> </ul>     | Bowles/PQT<br>CQAD | 08/01/90    |  |
|         |      | <ul> <li>d. Implement desired changes in nuclear<br/>evaluation and oversight functions<br/>and attendant organizational<br/>structures.</li> </ul> | Eury<br>EVP        | 12/31/90    |  |
|         |      |   |                    |             |  |

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| IAP NO. | REF. | ACTION ITEM   | RESPONSIBILITY         | TARGET DATE | COMMENTS                     |
|---------|------|---|------------------------|-------------|------------------------------|
| E6      |      | Revise PT's for Proper Evaluation of<br>Service Water Pump Performance:                     | Blackmon<br>Operations | Complete    |                              |
|         |      | a. Revise SW Pump PT's 1PT-24.1-1<br>and 2PT-24.1-2, based on Technical<br>Support mark-up. | Mabry<br>Operations    | Complete    | Revisions approved 11/24/89. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.                               | ACTION ITEM   | RESPONSIBILITY                                    | TARGET DATE | COMMENTS   |
|---------|------------------------------------|---|---|-------------|--|
| FI      | CRA 43<br>CRA 44<br>CRA 45         | Implement Career Development and Job<br>Rotation Process:   | Watson<br>NGG                                     | 06/30/90    | A Management Team is in place and has begun development of this program. |
|         | CRA 46<br>CRC 4<br>CRC 10          | Modify commitments made to Auxiliary<br>Operators.  | Watson<br>NGG                                     | 06/30/90    |  |
|         | CRC 14<br>CRC 26<br>CRC 29         | <ul> <li>Develop a job rotation and management<br/>development program.</li> </ul>  | Watson<br>NGG                                     | 06/30/90    |  |
|         | CRC 30<br>CRC 31<br>CRO 8<br>CRO 9 | <ul> <li>Incorporate use of employee involve-<br/>ment techniques into supervisory<br/>and managerial skills training.</li> </ul>                   | Goodnight<br>Emp. Relations<br>Quarles<br>TQ Mgmt | 06/30/90    |  |
|         |                                    | <ul> <li>Review nuclear supervisory training<br/>programs to determine adequacy and<br/>effectiveness in building management<br/>skills.</li> </ul> | Watson<br>NGG                                     | 06/30/90    |  |
|         |                                    | e. Implement a senior operations<br>(SOS and SF) personnel shift<br>rotation program at Brunswick.  | Harness<br>BSEP                                   | 06/30/90    |  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF. | ACTION ITEM  | RESPONSIBILITY        | TARGET DATE | COMMENTS  |
|---------|------|--|-----------------------|-------------|---|
| F2      |      | Incorporate Quality, Safety and Cost<br>Effectiveness Criteria in Performance<br>Appraisal Program:                      | Starkey<br>BNP        | 06/30/90    |   |
|         |      | <ul> <li>Evaluate the proposed CP&amp;L<br/>performance appraisal program for<br/>applicability to Brunswick.</li> </ul> | Simpson<br>C&A        | Complete .  |   |
|         |      | b. Develop criteria for appraisal of leadership skills.  | Warden<br>Maintenance | Complete    | Presentation to Site<br>Management made on 02/26/90.  |
|         |      | <ul> <li>Identify other criteria for incor-<br/>poration into appraisal program.</li> </ul>                              | Simpson<br>C&A        | Complete    |   |
|         |      | d. Develop performance appraisal training program for Brunswick  | Simpson<br>C&A        | 05/31/90*   | *Pilot program has been eval-<br>uated for use at Brunswick.<br>Employee Relations is develop-<br>ing a corporate implementation<br>program, which will include<br>Brunswick. |
|         |      | e. Conduct training of Brunswick managers and supervisors.   | Simpson<br>C&A        | 06/30/90*   | *See comment for Task F2.d.   |
|         |      | f. Revise position descriptions of<br>all Brunswick personnel.   | Simpson<br>C&A        | 06/30/90    |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.                                 | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|--------------------------------------|---|----------------|-------------|---|
| F3      | CRA 8<br>CRC 3<br>CRC 8<br>CRC 9     | Review Awards and Incentives<br>Possibilities and Develop Implementation<br>Plan for Enhancements:                          | Watson<br>NGG  | 12, _1/90   | A corporate program is<br>under development and will<br>be reviewed for specific<br>application to the Nuclear<br>Generation Group. |
|         | CRC 16<br>CRC 19<br>CRC 20<br>CRC 21 | <ul> <li>Consider alternate rewards techniques<br/>that share cost savings with<br/>employees.</li> </ul>                   | Watson<br>NGG  | 12/31/90    |   |
|         | CRC 22<br>CRC 23<br>CRC 24           | <ul> <li>Consider recognition programs that<br/>focus on group innovations.</li> </ul>                                      | Watson<br>NGG  | 12/31/90    |   |
|         | CRC 25<br>CRC 27                     | <ul> <li>Ensure that the performance<br/>appraisal system and the merit pay<br/>system are appropriately linked.</li> </ul> | Watson<br>NGG  | 12/31/90    |   |
|         |                                      | d. Consider methods for non-financial recognition.  | Watson<br>NGG  | 12/31/90    |   |
|         |                                      | e. Identify training, as required, for implementation of new rewards and incentives programs.                               | Watson<br>NGG  | 12/31/90    |   |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.            | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS  |
|---------|-----------------|---|----------------|-------------|---|
| F4      | CRA 4<br>CRA 30 | Provide formal Training in Business<br>Fundamentals:  | Simpson<br>C&A | 03/31/90    |   |
|         |                 | Develop budgeting and business planning course objectives and curriculum.   | Smith<br>B&BP  | Complete    |   |
|         |                 | <ul> <li>Identify personnel to be trained in<br/>budgeting and business planning and<br/>schedule classes.</li> </ul> | Smith<br>B&BP  | Complete    |   |
|         |                 | <ul> <li>Conduct budgeting and business<br/>planning classes.</li> </ul>  | Smith<br>B&BP  | 03/31/90    |   |
|         |                 | d. Develop contract administration course objectives and curriculum.  | Gray<br>M&CS   | Complete    | Memo BSEP/89-1103, 12/13/89,<br>from C. H. Gray to Plant<br>Management Group. |
|         |                 | Identify personnel to be trained in contract administration classes.  | Gray<br>M&CS   | Complete    |   |
|         |                 | f. Conduct contract administration  | Gray<br>M&CS   | 03/31/90    |   |

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| IAP NO. | REF.                    | ACTION ITEM   | RESPONSIBILITY | TARGET DATE | COMMENTS   |
|---------|-------------------------|---|----------------|-------------|--|
| G1      | CRC 2<br>CRC 6<br>CRC 7 | Implement Actions to Resolve People Issues,<br>Including an Employee Suggestion System:               | Simpson<br>C&A | 09/30/90    | Instead of a Brunswick-only<br>System, a corporate program<br>will be developed, with<br>Brunswick as a pilot<br>implementation. |
|         | CRC 13                  | Establish a system for employees to make suggestions to management.                                   | Simpson<br>C&A | 09/30/90    |  |
|         |                         | <ul> <li>Provide for effective follow-up<br/>by management to suggestions.</li> </ul>                 | Simpson<br>C&A | 09/30/90    |  |
|         |                         | <ul> <li>Ensure that cost-effectiveness is<br/>the key focus of the suggestion<br/>system.</li> </ul> | Simpson<br>C&A | 09/36/90    |  |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO.             | REF.             | ACTION ITEM  | RESPONSIBILITY          | TARGET DATE | COMMENTS  |
|---------------------|------------------|--|-------------------------|-------------|---|
| G2 CRA 47<br>CRA 48 |                  | Re-emphasize and Encourage Support of TQ Process:  | Simpson 03/31/90<br>C&A |             |   |
|                     |                  | Evaluate status of management TQ training and development needs.   | Core<br>C&A             | Complete    | Memo to W. W. Simpson<br>from K. M. Core, 01/18/90,<br>"Status of Management TQ<br>Training Needs." |
|                     | CRA 49<br>CRC 15 | <ul> <li>Develop communication program for<br/>middle management, re-emphasizing<br/>importance of the Total Quality<br/>program.</li> </ul> | Core<br>C&A             | 03/31/90    | TQ Opinion Survey to be<br>conducted in February-March to<br>form the basis of the 1990<br>program. |

<sup>\*</sup> Indicates change from previous month's report.

| IAP NO. | REF.  | ACTION ITEM  | RESPONSIBILITY           | TARGET DATE | COMMENTS |
|---------|-------|--|--------------------------|-------------|----------|
| G3      | CRO 7 | Improve Organizational and Individual<br>Ownership Commitments, Including<br>Procedural Adherence: | Blackmon<br>Operations   | 12/30/90    |          |
|         |       | a. Survey operators' attitudes.  | Strickland<br>Operations | Complete    |          |
|         |       | <ul> <li>Initiate contract request for procedure writers.</li> </ul>                               | Strickland<br>Operations | Complete    |          |
|         |       | c. Approve funds and contract for procedure writers.   | Blackmon<br>Operations   | Complete    |          |
|         |       | d. Organize review and schedule<br>Ol-28 backlog reduction.  | Strickland<br>Operations | Complete*   |          |
|         |       | e. Monitor backlog reduction.  | Strickland<br>Operations | 06/30/90    |          |
|         |       | f. Perform second operator survey.   | Strickland<br>Operations | 06/30/90    |          |
|         |       | g. Compare results of survey and provide recommendations.  | Strickland<br>Operations | 07/30/90    |          |
|         |       | h. Complete reduction of backlog.  | Strickland<br>Operations | 12/30/90    |          |

<sup>\*</sup> Indicates change from previous month's report.