

January 15, 2015

MEMORANDUM TO: Those on the Attached List
FROM: Mark A. Satorius */RA/*
Executive Director for Operations
SUBJECT: FISCAL YEAR 2015 CYBERSECURITY RISK MANAGEMENT
ACTIVITIES

First, I want to express my appreciation for your efforts in managing activities to continuously improve the agency's cybersecurity posture. The Nuclear Regulatory Commission (NRC) did make progress enhancing its cybersecurity posture in Fiscal Year (FY) 2014; however, like other federal institutions, NRC experienced an increased level of attack attempts and computer security incidents in comparison to FY 2013. Evidence of increased attack activity directed toward the NRC is shown in the 18 percent increase from 293 computer security incidents in FY 2013 to 346 incidents that we reported to the Department of Homeland Security (DHS) United States Computer Emergency Readiness Team in FY 2014. I also wish to acknowledge the seriousness of what Federal agencies, including the NRC, are facing. For example, in 2014, a number of other Federal agencies were impacted by cybersecurity incidents resulting in major disruptions to their operations and necessitating costly remediation efforts.

The purpose of the cybersecurity risk management activities described herein is to identify, control, and continuously reduce the cybersecurity operating risk to the NRC mission. Our understanding of NRC's operating environment (current and evolving), the information we maintain, and the technologies connected to it allow us to make balanced, risk informed decisions and focus our resources on the most important things. On that very point, reflecting on the discussions at the most recent Senior Leadership Meeting, and feedback received by the Project AIM team, I ask that you work with the Computer Security Office over the coming months to re-examine the processes and practices used to comply with the Federal Information Security Management Act. These activities, and the process and practice improvements we make, provide benefits to the NRC that improve mission efficiency and effectiveness in our use of information technology and information systems as well as improve office and region preparedness to proactively and authoritatively respond to ongoing internal and external independent audits or evaluations.

It is essential that all NRC Office Directors, Regional Administrators and System Owners continue to fully engage in performing the FY 2015 Risk Management Activities. These activities are necessary to minimize the cybersecurity risk and reduce their potential negative impacts to the NRC mission, and are outlined in the enclosed "Cybersecurity Risk Management Activities Instructions for Fiscal Year 2015."

CONTACT: Thomas Rich, CSO
301-415-6596

During FY 2014, the agency continued efforts to improve its cybersecurity risk posture by developing a Cybersecurity Risk Dashboard (CRDB). This multiyear project supports the agency's mission by identifying and quantifying the cybersecurity risk posture of the agency, increasing the communication and awareness of risk, informing and prioritizing cybersecurity and business line investments, and facilitating efforts to balance security controls and mission risk. The dashboard displays many of the cybersecurity risk management activities discussed in the enclosure to this memorandum. The plan for FY 2015 is to expand the CRDB by providing summary displays for additional offices, refining the metrics and risk scoring, and supporting Quarterly Risk Management briefings with the Deputy Executive Directors for Operations, who also serve as the NRC's Designated Approving Authority. In addition, for FY 2015, the Computer Security Office (CSO) is refining the system authorization process and improving the system used to manage Plan of Action and Milestones (POA&M).

As you are aware, cyber risk management activities must be included in your annual Operating Plan with appropriate funding. In addition, evidence of completion of these activities is provided to the Inspector General as part of the annual independent evaluation of the Federal Information Security Management Act. To enable an agency-wide perspective of cybersecurity risk the CSO provides periodic updates on the completion of these activities to the Designated Approving Authority.

The enclosure provides detailed instructions on the required activities, including instructions for making the specified documentation available to CSO. CSO contract vehicles are available to offices and regions to support these cybersecurity risk management activities. If you desire to use this support, please ensure sufficient resources and schedule are available by coordinating requirements with your designated Cyber Security Program Support Services Contracting Officer's Representative.

Enclosure:
As stated

cc: D. Ash, DEDCM
M. Weber, DEDMRT
M. Johnson, DEDR

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MEMORANDUM TO THOSE ON THE ATTACHED LIST DATED: January 15, 2015
SUBJECT: FISCAL YEAR 2015 CYBERSECURITY RISK MANAGEMENT ACTIVITIES

Edwin M. Hackett, Executive Director, Advisory Committee
on Reactor Safeguards
E. Roy Hawkens, Chief Administrative Judge, Atomic Safety
and Licensing Board Panel
Margaret M. Doane, General Counsel
Brooke D. Poole, Director, Office of Commission Appellate
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Patricia K. Holahan, Director, Office of Enforcement
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Miriam L. Cohen, Chief Human Capital Officer
Glenn M. Tracy, Director, Office of New Reactors

Catherine Haney, Director, Office of Nuclear Material Safety
and Safeguards
William M. Dean, Director, Office of Nuclear Reactor Regulation

Brian W. Sheron, Director, Office of Nuclear Regulatory Research

Vonna Ordaz, Director, Office of Small Business and Civil
and Rights

James T. Wiggins, Director, Office of Nuclear Security
and Incident Response

Daniel Dorman, Regional Administrator, Region I
Victor M. McCree, Regional Administrator, Region II
Cynthia D. Pederson, Regional Administrator, Region III
Marc L. Dapas, Regional Administrator, Region IV

E-Mail Mail Stops

RidsAcrsAcnw_MailCTR Resource

RidsAslbpManagement Resource

RidsOgcMailCenter Resource

RidsOcaaMailCenter Resource

RidsOcfoMailCenter Resource

RidsOigMailCenter Resource

RidsOipMailCenter Resource

RidsOcaMailCenter Resource

RidsOpaMail Resource

RidsSecyMailCenter Resource

RidsSecyCorrespondenceMCTR Resource

RidsEdoMailCenter Resource

RidsAdmMailCenter Resource

RidsCsoMailCenter Resource

RidsOeMailCenter Resource

RidsOiMailCenter Resource

RidsOis Resource

RidsHrMailCenter Resource

RidsNroOd Resource **(I)**

RidsNroMailCenter Resource **(A)**

RidsNmssOd Resource

RidsNrrOd Resource **(I)**

RidsNrrMailCenter Resource **(A)**

RidsResOd Resource **(I)**

RidsResPmdaMail Resource **(A)**

RidsSbcrMailCenter Resource

RidsNsirOd Resource **(I)**

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RidsRgn3MailCenter Resource

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